THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

NOT FOR DISTRIBUTION TO ANY PERSON LOCATED OR RESIDENT IN ANY JURISDICTION IN WHICH SUCH DISTRIBUTION IS UNLAWFUL.

THIS OFFER TO PURCHASE DOES NOT CONSTITUTE AN INVITATION TO PARTICIPATE IN THE OFFERS (AS DEFINED BELOW) IN OR FROM ANY JURISDICTION IN OR FROM WHICH, OR TO OR FROM ANY PERSON TO OR FROM WHOM, IT IS UNLAWFUL TO MAKE SUCH OFFERS UNDER APPLICABLE SECURITIES, BLUE SKY OR OTHER LAWS. THE DISTRIBUTION OF THIS DOCUMENT IN CERTAIN JURISDICTIONS MAY BE RESTRICTED BY LAW. SEE "OFFER AND DISTRIBUTION RESTRICTIONS" BELOW. PERSONS INTO WHOSE POSSESSION THIS DOCUMENT COMES ARE REQUIRED BY THE DEALER MANAGERS (AS DEFINED BELOW), THE COMPANY (AS DEFINED BELOW) AND THE INFORMATION AND TENDER AGENT (AS DEFINED BELOW) TO INFORM THEMSELVES ABOUT, AND TO OBSERVE, ANY SUCH RESTRICTIONS.



VODAFONE GROUP PLC

Offers to purchase for cash

(i) any and all of the Any and All Notes (as defined below) and

(ii) the Maximum Tender Offer Notes (as defined below) up to the Applicable Series Tender Cap (as defined below)

in each case subject to the New Financing Condition (as defined below)

Any and All of the Outstanding Securities Listed Below

(the "Any and All Notes")

		Outstanding	Reference U.S.	Bloomberg	Fixed Spread (basis
Title of Security	CUSIP / ISIN	Principal Amount	Treasury Security	Reference Page ⁽¹⁾	points)
4.125% Notes due May	92857W BJ8 /	\$1,500,000,000	4.25% U.S. Treasury	FIT3	10
2025	US92857WBJ80		due May 31, 2025		

Up to the Applicable Series Tender Cap of the Outstanding Securities Listed Below (collectively, the "Maximum Tender Offer Notes")⁽²⁾

Title of Security	CUSIP / ISIN	Outstanding Principal Amount	Series Tender Cap ⁽²⁾	Reference U.S. Treasury Security	Bloomberg Reference Page ⁽¹⁾	Fixed Spread (basis points)	Early Tender Premium ⁽³⁾
6.150% Notes due February 2037	92857WAQ3/	\$1,700,000,000	\$440,000,000	4.375% U.S.	FIT1	100	\$50
(the "2037 Notes")	US92857WAQ33			Treasury due			
				May 15, 2034			
4.375% Notes due February 2043	92857WBD1 /	\$1,400,000,000	\$730,000,000	4.625% U.S.	FIT1	80	\$50
(the "2043 Notes")	US92857WBD11			Treasury due			
				May 15, 2044			

(1) The page on Bloomberg from which the Dealer Managers will quote the bid-side price of the applicable Reference U.S. Treasury Security.

(2) The offers with respect to the Maximum Tender Offer Notes are subject to the applicable series tender cap set out on this front cover of the Offer to Purchase (each a "Series Tender Cap"), which is specified as an aggregate principal amount of the relevant series of Maximum Tender Offer Notes. The Company will purchase Maximum Tender Offer Notes subject to the applicable Series Tender Caps set forth in the table above. Subject to applicable law, the Company reserves the right, but is under no obligation, to increase, decrease or eliminate any Series Tender Cap with respect to a particular series at any time and in its sole discretion. Any such increase, decrease or elimination could result in the Company purchasing an aggregate principal amount of a series of Maximum Tender Offer Notes having a greater or lesser aggregate principal amount than the applicable amounts set out above.

(3) For each \$1,000 principal amount of Maximum Tender Offer Notes tendered at or prior to the Early Tender Time and accepted for purchase. The Maximum Tender Total Consideration for the Maximum Tender Offer Notes validly tendered and not validly withdrawn prior to or at the Early Tender Time (as defined below) and accepted for purchase will be calculated in the manner described herein using the applicable Fixed Spread and is already inclusive of the Early Tender Premium (as defined below). For the avoidance of doubt, the Early Tender Premium is not payable in addition to the Maximum Tender Total Consideration. THE ANY AND ALL TENDER OFFER (AS DEFINED BELOW) WILL EXPIRE AT 5:00 P.M., NEW YORK CITY TIME, ON JULY 2, 2024, AND THE MAXIMUM TENDER OFFERS (AS DEFINED BELOW) WILL EXPIRE AT 5:00 P.M. NEW YORK CITY TIME ON JULY 24, 2024, UNLESS EXTENDED OR EARLIER TERMINATED BY THE COMPANY (AS DEFINED BELOW) IN ITS SOLE AND ABSOLUTE DISCRETION (SUCH TIME AND DATE, AS THE SAME MAY BE EXTENDED OR EARLIER TERMINATED WITH RESPECT TO AN OFFER, THE APPLICABLE "EXPIRATION TIME").

YOU MUST VALIDLY TENDER YOUR ANY AND ALL NOTES, OR DELIVER A PROPERLY COMPLETED AND DULY EXECUTED NOTICE OF GUARANTEED DELIVERY, AT OR PRIOR TO THE ANY AND ALL EXPIRATION TIME (SUCH DATE AND TIME, INCLUDING AS EXTENDED OR EARLIER TERMINATED, THE "ANY AND ALL EXPIRATION TIME") TO BE ELIGIBLE TO RECEIVE THE ANY AND ALL PURCHASE PRICE CONSIDERATION (AS DEFINED BELOW) PLUS ACCRUED INTEREST (AS DEFINED BELOW).

YOU MUST VALIDLY TENDER YOUR MAXIMUM TENDER OFFER NOTES AT OR PRIOR TO 5:00 P.M., NEW YORK CITY TIME, ON JULY 9, 2024 (SUCH DATE AND TIME, INCLUDING AS EXTENDED OR EARLIER TERMINATED WITH RESPECT TO A SERIES OF MAXIMUM TENDER OFFER NOTES, THE "EARLY TENDER TIME") TO BE ELIGIBLE TO RECEIVE THE MAXIMUM TENDER TOTAL CONSIDERATION (AS DEFINED BELOW) PLUS ACCRUED INTEREST, WHICH ALREADY INCLUDES THE EARLY TENDER PREMIUM. IF YOU VALIDLY TENDER YOUR MAXIMUM TENDER OFFER NOTES AFTER THE EARLY TENDER TIME BUT AT OR PRIOR TO THE MAXIMUM TENDER EXPIRATION DATE (AS DEFINED BELOW), YOU WILL ONLY BE ELIGIBLE TO RECEIVE THE APPLICABLE LATE MAXIMUM TENDER OFFER CONSIDERATION (AS DEFINED BELOW).

ANY AND ALL NOTES VALIDLY TENDERED MAY BE VALIDLY WITHDRAWN AT ANY TIME AT OR PRIOR TO 5:00 P.M., NEW YORK CITY TIME, ON JULY 2, 2024 AND MAXIMUM TENDER OFFER NOTES VALIDLY TENDERED MAY BE VALIDLY WITHDRAWN AT ANY TIME PRIOR TO 5:00 P.M., NEW YORK CITY TIME, ON JULY 9, 2024 (SUCH TIMES AND DATES, AS THEY MAY BE EXTENDED WITH RESPECT TO THE ANY AND ALL NOTES OR A SERIES OF MAXIMUM TENDER OFFER NOTES, THE APPLICABLE "WITHDRAWAL DEADLINE"). FOR THE AVOIDANCE OF DOUBT, HOLDERS MAY WITHDRAW VALIDLY TENDERED MAXIMUM TENDER OFFER NOTES AT OR BEFORE THE EARLY TENDER TIME BUT NOT THEREAFTER, UNLESS REQUIRED BY APPLICABLE LAW.

Vodafone Group Plc (the "Company," "Vodafone", "our" or "we") hereby offers to purchase for cash in three concurrent, but separate offers, upon the terms and subject to the conditions set forth in the Tender Offer Documents (as defined below) (i) any and all of the Any and All Notes as set out in the first table above; and (ii) the Maximum Tender Offer Notes in an aggregate principal amount of up to the applicable Series Tender Cap for each series of Maximum Tender Offer Notes set forth herein, as set out in the second table above. We refer to the outstanding securities listed in the tables above as the "Notes" and each of the listed outstanding securities as a "series" of Notes. We refer to the offer to purchase each series of Notes as an "Offer" and the offers to purchase the Notes as the "Offers." The offer to purchase the Any and All Notes is referred to herein as the "Any and All Tender Offer," and the offers to purchase the Maximum Tender Offer Notes are referred to herein as the "Maximum Tender Offers."

Subject to applicable law and limitations described elsewhere in this Offer to Purchase, the Company reserves the right to amend, extend or, to the extent the conditions described herein, including the New Financing Condition, are not satisfied or waived, terminate any of the Offers at any time at or prior to the applicable Expiration Time.

With respect to the Maximum Tender Offers, if the applicable Series Tender Cap is reached with respect to any series of the Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, any Notes of such series tendered after the Early Tender Time will not be accepted. If the applicable Series Tender Cap is not reached with respect to a series of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, the Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time, and any Notes of such series validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time, and any Notes of such series validly tendered after the Early Tender Time and prior to the Maximum Tender Expiration Time will be subject to the applicable Series Tender Cap (when also taking into account the Notes of such series validly tendered and not validly withdrawn at or prior to the Early Tender Time).

If the aggregate principal amount of any series of the Maximum Tender Offer Notes that are validly tendered and, in the case of the Early Tender Time, not validly withdrawn at or prior to the Early Tender Time or the Maximum Tender Expiration Time, as applicable, exceeds the applicable Series Tender Cap, the Company will only accept for purchase an aggregate principal amount of Notes such that the aggregate principal amount of such series of Maximum Tender Offer Notes does not exceed the applicable Series Tender Cap. In such event, such tendered Maximum Tender Offer Notes will be subject to proration, as described herein. Subject to applicable law, the Company reserves the right, but is under no obligation, to increase, decrease or eliminate any Series Tender Cap with respect to a particular series at any time and in its sole discretion. Any such increase, decrease or elimination could result in the Company purchasing an aggregate principal amount of a series of Maximum Tender Offer Notes having a greater or lesser aggregate principal amount than the applicable amounts set forth above.

The consideration (excluding the Accrued Interest (as defined below)) for each \$1,000 in principal amount of the Any and All Notes validly tendered at or prior to the Any and All Expiration Time or the Guaranteed Delivery Date pursuant to the Guaranteed Delivery Procedures, and not validly withdrawn (such consideration, the "Any and All Purchase Price Consideration"), will be calculated at or around 11:00 a.m., New York City time, on July 2, 2024 by reference to the applicable Fixed Spread and applicable Reference U.S. Treasury Security as detailed further herein, unless extended by the Company in its sole and absolute discretion (where applicable). The consideration (excluding the Accrued Interest) for each \$1,000 in principal amount of the Maximum Tender Offer Notes validly tendered and accepted for purchase at or prior to the Early Tender Time and not validly withdrawn (the "Maximum Tender Total Consideration"), will be calculated at or around 10:00 a.m., New York City time, on July 10, 2024 by reference to the applicable Fixed Spread and applicable Reference U.S. Treasury Security, and, when calculated in such a manner, already is inclusive of an amount in cash equal to the applicable amount set forth in the second table hereabove (the "Early Tender Premium"). Maximum Tender Offer Notes validly tendered and accepted for purchase after the Early Tender Time but at or prior to the Maximum Tender Offer Consideration"). In this Offer to Purchase, all references to the aggregate purchase price of Maximum Tender Offer Notes include the Maximum Tender Total Consideration or Late Maximum Tender Offer Consideration, as applicable, and exclude Accrued Interest.

The Any and all Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable, for each \$1,000 principal amount of the Notes validly tendered, not validly withdrawn, and accepted by the Company pursuant to the Offers will be determined in accordance with standard market practice, as described in this Offer to Purchase using the applicable Offer Yield, which will be equal to the sum of: (i) the applicable Reference Yield as calculated by the Dealer Managers in accordance with standard market practice that corresponds to the bid-side price (as of the applicable Price Determination Time) of the applicable Reference U.S. Treasury Security specified on the front cover page of this Offer to Purchase for the respective series of Notes, plus (ii) the applicable Fixed Spread specified on the front cover page of this Offer to Purchase for the respective series of Notes. The Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable, will be determined in accordance with standard market practice as described by the formula set forth in Annex A-1 to this Offer to Purchase and that would reflect, as of the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, a yield to the maturity date of such series of Notes equal to the Offer Yield, in each case minus Accrued Interest on the Notes from, and including, the most recent interest payment date prior to the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, up to, but not including, the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, up to, but not including, the Any and All Settlement Date, as applicable, up to, but not including, the Any and All Settlement Date, as applicable, up to, but not including, the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, up to, but not including, the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, up to, but not including, the Any

The Early Tender Premium is not applicable to the Any and All Tender Offer.

In addition to the applicable consideration, Holders whose Notes are accepted for purchase will be paid accrued and unpaid interest on such Notes to, but not including, the applicable Settlement Date (as defined below) (such amount, "Accrued Interest").

The Company is today, June 25, 2024, announcing its intention to issue new U.S. dollar-denominated notes, subject to market conditions (the "New Notes"). Whether the Company will accept for purchase any Notes validly tendered in the Offers and complete the Offers is subject, without limitation, to the successful completion (in the sole and absolute discretion of the Company) of the issue of the New Notes (the "New Financing Condition"). The Offers are subject to various conditions described herein, including the New Financing Condition.

Concurrently with the launch of the Offers, the Company commenced cash tender offers for any and all of its outstanding \in 1,000,000,000 1.875% Notes due 2025, \in 1,000,000,000 1.125% Notes due 2025 and \in 1,750,000,000 2.2% Notes due 2026 (the "Concurrent Euro Tender Offers"). The Concurrent Euro Tender Offers are being made solely on the terms and subject to the conditions set forth in the tender offer memorandum dated June 25, 2024. Neither this Offer to Purchase nor the Offers constitute an offer to purchase any notes in the Concurrent Euro Tender Offers. The Concurrent Euro Tender Offers are not being made, and will not be made, directly or indirectly, in or into the United States or to, or for the account or benefit of, any U.S. Person (as defined in Regulation S of the U.S. Securities Act of 1933).

The Dealer Managers for the Offers are:

BofA Securities

Santander

June 25, 2024

IMPORTANT DATES AND TIMES

Holders of the Notes (each, a "Holder" and collectively, the "Holders") should note the following dates relating to the Any and All Tender Offer:

Date	Calendar Date	Event	
Launch Date	June 25, 2024.	Commencement of the Any and All Tender Offer.	
Any and All Price Determination Time	At or around 11:00 a.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The date and time at which the Dealer Managers will determine the applicable Reference Yield and calculate the Any and All Purchase Price Consideration in respect of the Any and All Notes.	
		The Company will issue a press release specifying the Any and All Purchase Price Consideration in respect of the Any and All Notes as soon as reasonably practicable after the determination thereof by the Dealer Managers.	
Any and All Withdrawal Deadline	5:00 p.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The last date and time for Holders to withdraw previously tendered Any and All Notes.	
Any and All Expiration Time	5:00 p.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The last date and time for Holders to tender Any and All Notes or deliver a Notice of Guaranteed Delivery to the Information and Tender Agent.	
Any and All Results Announcement Date	The first business day after the Any and All Expiration Time, July 3, 2024.	The Company will announce the results of the Any and All Tender Offer.	
Guaranteed Delivery Date	5:00 p.m., New York City time, on July 5, 2024.	The deadline for Holders who have delivered a Notice of Guaranteed Delivery and all other required documentation to the Information and Tender Agent (or have complied with the ATOP procedures applicable to guaranteed delivery to validly tender Any and All Notes) at or prior to the Any and All Expiration Time to validly tender Any and All Notes using the Guaranteed Delivery Procedures.	

Date	Calendar Date	Event
Any and All Settlement Date.	In respect of accepted Any and All Notes that are delivered at or prior to the Any and All Expiration Time, the Company expects the Any and All Settlement Date to occur on the third business day after the Any and All Expiration Time, July 8, 2024.	The date on which the Company deposits with DTC (as defined below) the Any and All Purchase Price Consideration for the Any and All Notes validly tendered, not validly withdrawn, and accepted for purchase at or prior to the Any and All Expiration Time, together with an amount equal to Accrued Interest thereon. Interest will cease to accrue on the Any and All Settlement Date for all Notes accepted in the Any and All Tender Offer.
Guaranteed Delivery Settlement Date	In respect of accepted Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures, the Company expects the Guaranteed Delivery Settlement Date to occur on the business day after the Guaranteed Delivery Date, July 8, 2024.	The date on which the Company deposits with DTC the Any and All Purchase Price Consideration for accepted Notes validly tendered, not validly withdrawn, and delivered through the Guaranteed Delivery Procedures, together with an amount equal to Accrued Interest thereon. For the avoidance of doubt, interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted in the Any and All Tender Offer.

Holders of the Notes should note the following dates relating to the Maximum Tender Offers:

Date	Calendar Date	Event
Launch Date	June 25, 2024.	Commencement of the Maximum
		Tender Offers.

Date	Calendar Date	Event
Early Tender Time	5:00 p.m., New York City time, on July 9, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The last time and date for Holders to tender the Maximum Tender Offer Notes to qualify for the payment of the Maximum Tender Total Consideration, which already includes the Early Tender Premium. Holders who validly tender the Maximum Tender Offer Notes after the Early Tender Time, but on or prior to the Maximum Tender Expiration Time, will only be eligible to receive the Late Maximum Tender Offer Consideration. Withdrawal rights with respect to tendered Maximum Tender Offer Notes will terminate immediately prior to the Early Tender Time. Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time may not be withdrawn thereafter. Maximum Tender Offer Notes validly tendered after the Early Tender Time may not be withdrawn.
Maximum Tender Withdrawal Deadline	5:00 p.m., New York City time, on July 9, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The last date and time for Holders to withdraw previously tendered Maximum Tender Offer Notes.
Early Results Announcement Date	The first business day after the Early Tender Time, July 10, 2024	The Company will announce the results of the Maximum Tender Offers at the Early Tender Time.
Maximum Tender Price Determination Time	10:00 a.m., New York City time, on July 10, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The date and time at which the Dealer Managers will determine the applicable Reference Yields and calculate the Maximum Tender Total Consideration and Late Maximum Tender Offer Consideration in respect of each series of the Maximum Tender Offer Notes.
		The Company will issue a press release specifying the Maximum Tender Total Consideration and the Late Maximum Tender Offer

Consideration in respect of each series of the Maximum Tender Offer

Notes as soon as reasonably

Date	Calendar Date	Event
		practicable after the determination thereof by the Dealer Managers.
Early Tender Settlement Date	In respect of Maximum Tender Offer Notes that are validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted for purchase, the Company expects the Early Tender Settlement Date to occur on the third business day after the Early Tender Time, July 12, 2024.	The date on which the Company deposits with DTC (as defined below) the Maximum Tender Total Consideration for the Maximum Tender Offer Notes validly tendered and not validly withdrawn and accepted for purchase at or prior to the Early Tender Time, together with the amount equal to Accrued Interest thereon. Accrued Interest will cease to accrue on the Early Tender Settlement Date for all Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted for purchase.
Maximum Tender Expiration Time	5:00 p.m., New York City time, on July 24, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.	The last date and time for Holders to validly tender their Maximum Tender Offer Notes to be eligible to receive the Late Maximum Tender Offer Consideration.
Maximum Tender Results Announcement Date	The first business day after the Maximum Tender Expiration Time, July 25, 2024.	If both Series Tender Caps have not been reached as of the Early Tender Time, the Company will announce the final results of the Maximum Tender Offers.
Maximum Tender Settlement Date	In respect of Maximum Tender Offer Notes that are validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time and accepted for purchase, the Company expects the Maximum Tender Settlement Date to occur on the second business day after the Maximum Tender Expiration Time, July 26, 2024.	The date on which the Company deposits with DTC (as defined below) the Late Maximum Tender Offer Consideration for the Maximum Tender Offer Notes validly tendered and accepted for purchase at or prior to the Maximum Tender Expiration Time, together with an amount equal to Accrued Interest thereon. Accrued Interest will cease to accrue on the Maximum Tender Settlement Date for all Maximum Tender Offer Notes validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time and accented for purchase

and accepted for purchase.

The Company reserves the right to extend one or more of the Offers with respect to any series of Notes for any reason, including, if necessary, so that the applicable Acceptance Date (as defined below) occurs upon or shortly after the satisfaction or waiver of the conditions to such Offer. Holders of Notes are advised to check with any intermediary (as defined below) through which they hold Notes as to when such intermediary would need to receive instructions from a beneficial owner in order for that beneficial owner to be able to participate in, or withdraw their instruction to participate in, the Offers before the deadlines specified in this Offer to Purchase. The deadlines set by any such intermediary and The Depository Trust Company ("DTC") for participation in the Offers may be earlier than the relevant deadlines specified above.

IMPORTANT INFORMATION

A beneficial owner of Notes that are held of record by an intermediary must instruct such intermediary to tender the Notes on the beneficial owner's behalf. See "Description of the Offers—Procedures for Tendering Notes."

DTC has authorized Direct Participants (as defined below) that hold Notes on behalf of beneficial owners of Notes through DTC to tender their Notes as if they were Holders. To effect a tender, Direct Participants may transmit their acceptance to DTC through DTC's Automated Tender Offer Program ("ATOP"). To effect such a tender, Direct Participants should transmit their acceptance through ATOP and follow the procedure for book-entry transfer set forth under "Description of the Offers—Procedures for Tendering Notes." Neither Holders nor beneficial owners of tendered Notes will be obligated to pay brokerage fees or commissions to the Dealer Managers, the Information and Tender Agent, the Company or the Trustee.

If you desire to tender your Any and All Notes and (1) your Any and All Notes certificates are not immediately available or cannot be delivered to the Information and Tender Agent, (2) you cannot comply with the procedure for book-entry transfer or (3) you cannot deliver the other required documents to the Information and Tender Agent by the expiration of the Any and All Tender Offer, you must tender your Any and All Notes according to the Guaranteed Delivery Procedures. There are no guaranteed delivery provisions provided for by the Company in order to tender the Maximum Tender Offer Notes in the Maximum Tender Offers. For more information about tendering the Maximum Tender Offer Notes, see "Description of the Offers—Procedures for Tendering Notes."

Unless the context otherwise requires, references in this Offer to Purchase to Holders of Notes include:

(i) each person who is shown in the records of the clearing and settlement system of DTC as a Holder of any Notes (a "Direct Participant");

(ii) any broker, dealer, commercial bank, trust company or other nominee or custodian who holds Notes (each an "intermediary"); and

(iii) each beneficial owner of Notes holding such Notes, directly or indirectly, in account, or through the accounts of an intermediary, in the name of a Direct Participant acting on the beneficial owner's behalf,

except that for the purposes of the purchase of any Notes and the payment of any cash representing the applicable consideration or Accrued Interest, as the case may be, to the extent the beneficial owner of the relevant Notes is not a Direct Participant, such payment will be made only to the relevant Direct Participant, and the making of such payment to DTC and by DTC to the relevant Direct Participant will satisfy any obligations of the Company, the Information and Tender Agent and DTC in respect of such Notes.

Questions and requests for assistance may be directed to the Dealer Managers or the Information and Tender Agent at their respective addresses and telephone numbers set forth on the back cover of this Offer to Purchase. Additional copies of this Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery and other related materials may be obtained from the Information and Tender Agent at its address and telephone numbers set forth on the back cover of this Offer to Purchase. Beneficial owners may also contact the intermediary through which they hold the Notes with questions and requests for assistance.

Notwithstanding any other provision of the Offers, the consummation of the Offers and the Company's obligation to accept for purchase, and to pay for, Notes validly tendered and not validly withdrawn pursuant to the Offers are subject to the satisfaction of or waiver of the conditions set forth in "Description of the Offers— Conditions to the Offers," including the New Financing Condition. The Company reserves the right to amend or waive any of the conditions of the Offers, in whole or in part, at any time or from time to time, in its sole and absolute discretion, subject to applicable law. Subject to the terms and conditions of the Offers, including the New Financing Condition, and Series Tender Caps (as applicable), the Company expects to accept for purchase promptly following the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, the Notes validly tendered and, if applicable, not validly withdrawn (the date of such acceptance, the applicable "Acceptance Date"). For the avoidance of doubt, Holders may withdraw validly tendered Maximum Tender Offer Notes at or before the Early Tender Time but not thereafter, unless required by applicable law.

With respect to Any and All Notes accepted for purchase on the applicable Acceptance Date and delivered at or prior to the Any and All Expiration Time, the Holders thereof will receive payment of the Any and All Purchase Price Consideration for such accepted Any and All Notes on or promptly after the applicable Acceptance Date, with the date on which the Company deposits with DTC the Any and All Purchase Price Consideration for such Any and All Notes, together with an amount equal to Accrued Interest thereon, being referred to as the "Any and All Settlement Date." With respect to accepted Any and All Notes delivered pursuant to the Guaranteed Delivery Procedures, the Holders thereof will receive payment of the Any and All Purchase Price Consideration for such Any and All Notes on the business day after the Guaranteed Delivery Date (as defined below), together with an amount equal to Accrued Interest thereon, such date being referred to as the "Guaranteed Delivery Settlement Date."

With respect to Maximum Tender Offer Notes accepted for purchase on the applicable Acceptance Date and delivered at or prior to the Early Tender Time, the Holders thereof will receive payment of the Maximum Tender Total Consideration for such accepted Maximum Tender Offer Notes on or promptly after the applicable Acceptance Date, with the date on which the Company deposits with DTC the Maximum Tender Total Consideration for such accepted with an amount equal to Accrued Interest thereon, being referred to as the "Early Tender Settlement Date." With respect to Maximum Tender Offer Notes accepted for purchase on the applicable Acceptance Date and delivered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time, the Holders thereof will receive payment of the Late Maximum Tender Offer Consideration for such accepted Maximum Tender Offer Notes on or promptly after the applicable Acceptance Date, with the date on which the Company deposits with DTC the Late Maximum Tender Offer Consideration for such accepted Maximum Tender Offer Notes on or promptly after the applicable Acceptance Date, with the date on which the Company deposits with DTC the Late Maximum Tender Offer Consideration for such Maximum Tender Offer Notes, together with an amount equal to Accrued Interest thereon, being referred to as the "Maximum Tender Offer Notes, together with an amount equal to Accrued Interest thereon, being referred to as the "Maximum Tender Settlement Date" (each of the Any and All Settlement Date, the Early Tender Settlement Date and the Maximum Tender").

Interest will cease to accrue on the applicable Settlement Date for all Notes accepted in the Offers. For the avoidance of doubt, interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted in the Any and All Tender Offer, including Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures. All Notes accepted in the Offers will be canceled and retired by the Company.

The statements made in this Offer to Purchase are made as of the date on the cover page. The delivery of this Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery shall not under any circumstances create any implication that the information contained herein is correct as of a later date or that there has been no change in such information or in the affairs of the Company or any of its subsidiaries or affiliates since such date.

This Offer to Purchase does not constitute an offer to purchase or the solicitation of an offer to sell any Notes in any jurisdiction in which, or to or from any person to or from whom, it is unlawful to make such offer or solicitation under applicable securities, "blue sky" or other laws. Nothing in this Offer to Purchase or, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery constitutes an offer to sell any securities.

No dealer, salesperson or other person has been authorized to give any information or to make any representation not contained in this Offer to Purchase and, if given or made, such information or representation may not be relied upon as having been authorized by the Company or the Dealer Managers.

None of the Company, its management or board of directors, the Trustee, the Information and Tender Agent, the Dealer Managers or any of their respective affiliates makes any recommendation as to whether

Holders should tender, or refrain from tendering, all or any portion of the principal amount of their Notes pursuant to the Offers. Holders must make their own decisions with regard to tendering Notes and, if they choose to do so, the principal amount of Notes to tender pursuant to the Offers.

In the event that any Offer with respect to a series of Notes is withdrawn or otherwise not completed, the applicable consideration will not be paid or become payable to Holders who have validly tendered and not validly withdrawn their Notes in connection with the relevant Offer. In any such event, Notes previously tendered pursuant to such Offer will be promptly returned to the tendering Holders.

Subject to applicable laws and the terms set forth in the Offers, the Company reserves the right, with respect to the Notes, to (i) waive or modify in whole or in part any and all conditions to any of the Offers, (ii) extend the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, (iii) modify or terminate any of the Offers, (iv) decrease the principal amount of Notes subject to any Offer or (v) otherwise amend any of the Offers in any respect.

From time to time after the completion of any of the Offers, the Company may purchase Notes that remain outstanding after the applicable Expiration Time through open market or privately negotiated transactions, one or more additional tender offers, or otherwise, upon such terms and at such prices as the Company may determine, which may be more or less than the prices to be paid pursuant to the Offers and, in either case, could be for cash or other consideration. Any future purchases will depend on various factors existing at that time. Moreover, at any time the Company may also purchase other outstanding series of its securities through open market purchases, privately negotiated transactions, one or more additional tender offers, exchange offers, redemptions or otherwise, upon such terms and at such prices as the Company may determine or as may be provided for in the Indenture or other documents governing such Notes. There can be no assurance as to which, if any, of these alternatives (or combinations thereof) the Company may choose to pursue in the future.

Kroll Issuer Services Limited is acting as the Information and Tender Agent (in such capacity, the "Information and Tender Agent") for the Offers. The Trustee under the Indenture pursuant to which the Notes were issued is The Bank of New York Mellon (the "Trustee"). Merrill Lynch International and Santander US Capital Markets LLC are acting as the Dealer Managers for the Offers (each, a "Dealer Manager" and collectively, the "Dealer Managers").

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OFFER AND DISTRIBUTION RESTRICTIONS

This Offer to Purchase does not constitute an invitation to participate in the Offers in any jurisdiction in which, or to any person to or from whom, it is unlawful to make such invitation or for there to be such participation under applicable securities laws. The distribution of this Offer to Purchase in certain jurisdictions may be restricted by law. Persons into whose possession this Offer to Purchase comes are required by the Company, the Dealer Managers and the Information and Tender Agent to inform themselves about, and to observe, any such restrictions.

No action has been or will be taken in any jurisdiction in relation to the New Notes (as defined below) that would permit a public offering of securities.

General

This Offer to Purchase does not constitute an offer to buy or the solicitation of an offer to sell Notes (and tenders of Notes in the Offers will not be accepted from Holders) in any circumstances in which such offer or solicitation or acceptance is unlawful. In those jurisdictions where the securities, blue sky or other laws require the Offers to be made by a licensed broker or dealer and any Dealer Manager or any of the Dealer Managers' affiliates is such a licensed broker or dealer in any such jurisdiction, the Offers shall be deemed to be made by such Dealer Manager or such Dealer Manager's affiliate, as the case may be, on behalf of the Company in such jurisdiction.

Each tendering Holder participating in the Offers will be deemed to give certain representations in respect of the jurisdictions referred to below and generally as set out in "Description of the Offers—Procedures for Tendering Notes—Other Matters." Any tender of Notes for purchase pursuant to the Offers from a Holder that is unable to make these representations will not be accepted. Each of the Company, the Dealer Managers and the Information and Tender Agent reserves the right, in its sole and absolute discretion, to investigate, in relation to any tender of Notes for purchase pursuant to the Offers, whether any such representation given by a Holder is correct and, if such investigation is undertaken and as a result we determine (for any reason) that such representation is not correct, such tender shall not be accepted.

Italy

None of the Offers, this Offer to Purchase or any other documents or materials relating to the Offers have been or will be submitted to the clearance procedures of the *Commissione Nazionale per le Società e la Borsa* ("CONSOB") pursuant to Italian laws and regulations. Each Offer is being carried out in the Republic of Italy ("Italy") as an exempt offer pursuant to article 101-bis, paragraph 3-bis of the Legislative Decree No. 58 of February 24, 1998, as amended (the "Financial Services Act") and article 35-bis, paragraph 4 of CONSOB Regulation No. 11971 of May 14, 1999, as amended. Holders or beneficial owners of the Notes that are located in Italy can tender Notes for purchase in the Offers through authorized persons (such as investment firms, banks or financial intermediaries permitted to conduct such activities in Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of February 15, 2018, as amended from time to time, and Legislative Decree No. 385 of September 1, 1993, as amended) and in compliance with any other applicable laws and regulations and with any requirements imposed by CONSOB or any other Italian authority.

Each intermediary must comply with the applicable laws and regulations concerning information duties *vis-à-vis* its clients in connection with the Notes and/or the Offers.

United Kingdom

The communication of this Offer to Purchase and any other documents or materials relating to the Offers is not being made by and such documents and/or materials have not been approved by an "authorised person" for the purposes of section 21 of the Financial Services and Markets Act 2000 ("FSMA 2000"). Accordingly, such documents and/or materials are not being distributed to, and must not be passed on to, the general public in the United Kingdom. The communication of such documents and/or materials is exempt from the restriction on financial

promotions under section 21(1) of the FSMA on the basis that it is only directed at and may only be communicated to: (1) persons who are outside of the United Kingdom; (2) investment professionals falling within the definition contained in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Financial Promotion Order"); (3) those persons who are existing members or creditors of the Company or other persons falling or within Article 43(2) of the Financial Promotion Order; or (4) any other persons to whom such documents and/or materials may lawfully be communicated in accordance with the Financial Promotion Order (all such persons together referred to as "relevant persons"). This Offer to Purchase and any other documents or materials relating to the Offers is only available to relevant persons. Any person who is not a relevant person should not act or rely on this document or any of its contents.

France

The Offers are not being made, directly or indirectly, and neither this Offer to Purchase nor any other document or material relating to the Offers have been or shall be distributed, to the public in the Republic of France ("France") other than to qualified as defined in Article 2(e) of the Regulation (EU) 2017/1129 (the "Prospectus Regulation"). Neither this Offer to Purchase nor any other document or materials relating to the Offers has been or will be submitted for clearance to nor approved by the *Autorité des Marchés Financiers*.

Belgium

Neither this Offer to Purchase nor any other brochure, documents or materials relating to the Offers has been, or will be, submitted or notified to, or approved or recognized by, the Belgian Financial Services and Markets Authority ("Autorité des services et Marches financiers"/ "Autoriteit voor Financiële Diensten en Markten"). In Belgium, the Offers do not constitute a public offering within the meaning of Articles 3, §1, 1° and 6, §1 of the Belgian Law of April 1, 2007 on public takeover bids (*loi relative aux offres publiques d'acquisition/wet op de openbare overnamebiedingen*) (the "Belgian Takeover Law"), as amended or replaced from time to time. Accordingly, the Offers may not be, and are not being advertised, and this Offer to Purchase, as well as any brochure, or any other material or document relating thereto (including any memorandum, information circular, brochure or any similar document) may not, have not and will not be distributed or made available, directly or indirectly, to any person located and/or resident within Belgium, other than to "qualified investors" ("*investisseur qualifié*"/"gekwalificeerede belegge"), within the meaning of Article 2(e) of the Prospectus Regulation acting on their own account. Insofar as Belgium is concerned, the Offers are made only to qualified investors, as this term is defined above. Accordingly, the information contained in this Offer to Purchase or in any brochure or any other material relating thereto may not be used for any other purpose or disclosed or distributed to any other person in Belgium.

SUMMARY

This Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery contain important information that should be read carefully before any decision is made with respect to the Offers.

The following summary is provided solely for the convenience of Holders. This summary is not intended to be complete and is qualified in its entirety by reference to the full text and more specific details contained elsewhere or incorporated by reference in this Offer to Purchase, the Notice of Guaranteed Delivery (in the case of the Any and All Tender Offer only) and any amendments or supplements hereto or thereto. Holders are urged to read this Offer to Purchase and, if you are holders of Any and All Notes, the Notice of Guaranteed Delivery in their entirety. Each of the capitalized terms used but not defined in this summary has the meaning set forth elsewhere in this Offer to Purchase.

If you have questions, please call the Information and Tender Agent or the Dealer Managers at their respective telephone numbers on the back cover of this Offer to Purchase.

The Company	Vodafone Group Plc, a co the laws of England.	ompany incorporated wit	h limited liability under
The Any and All Notes	Title of security	CUSIP / ISIN	Principal Amount Outstanding
The Maximum Tender Offer Notes	4.125% Notes due May 2025 Title of security	CUSIP: 92857W BJ8 ISIN: US92857WBJ80 CUSIP / ISIN	\$1,500,000,000 Principal Amount Outstanding
The Offers	6.150% Notes due February 2037 4.375% Notes due February 2043 The Company hereby ma	CUSIP: 92857WAQ3 ISIN: US92857WAQ33 CUSIP: 92857WBD1 ISIN: US92857WBD11 kes three concurrent but	\$1,700,000,000 \$1,400,000,000
	Holders to purchase for c set forth in the Tender Of Condition, and for the am	ash, upon the terms and s fer Documents, including	subject to the conditions
	• the Maximum T amount up to the	e Any and All Notes; and ender Offer Notes in an a e applicable Series Tende er Offer Notes set forth h	ggregate principal r Cap for each series of
Purpose of the Offers	The Offers, the Concurrer Notes are being undertake Company's outstanding d	en, among other things, to	

Concurrent Euro Tender Offers	Concurrently with the launch of the Offers, the Company commenced the Concurrent Euro Tender Offers. The Concurrent Euro Tender Offers are being made on the terms and subject to the conditions set forth in the tender offer memorandum dated June 25, 2024. Neither this Offer to Purchase nor the Offers constitutes an offer to purchase any notes in the Concurrent Euro Tender Offers. The Concurrent Euro Tender Offers are not being made, and will not be made, directly or indirectly, in or into the United States or to, or for the account or benefit of, any U.S. Person (as defined in Regulation S of the U.S. Securities Act of 1933).
Conditions to the Offers	Notwithstanding any other provision of the Offers, the consummation of the Offers and the Company's obligation to accept for purchase, and to pay for, Notes validly tendered and not validly withdrawn pursuant to the Offers are subject to the satisfaction or waiver of the conditions set forth in "Description of the Offers—Conditions to the Offers," including the New Financing Condition.
	Subject to applicable law, the Company reserves the right to amend or waive any of the conditions of any of the Offers, in whole or in part, at any time or from time to time, in its sole and absolute discretion.
	For a description of the conditions to the Offers, including a description of the New Financing Condition, see "Description of the Offers—Conditions to the Offers."

Maximum Tender Offer Series Tender Caps The Maximum Tender Offer Notes of each series validly tendered and not validly withdrawn at or prior to the Early Tender Time will be subject to the applicable Series Tender Cap specified on the front cover page of this Offer to Purchase.

If the applicable Series Tender Cap is reached with respect to a series of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, any Notes of such series tendered after the Early Tender Time will not be accepted. If the applicable Series Tender Cap is not reached with respect to a series of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, the Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time will be accepted in priority to the Maximum Tender Offer Notes validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time, and any Notes of such series validly tendered after the Early Tender Time and prior to the Maximum Tender Expiration Time will be subject to the applicable Series Tender Cap (when also taking into account the Notes of such series validly tendered and not validly withdrawn at or prior to the Early Tender Time).

If the aggregate principal amount of the Maximum Tender Offer Notes of a series that are validly tendered and, in the case of the Early Tender Time, not validly withdrawn at or prior to the Early Tender Time or the Maximum Tender Expiration Time, as applicable, exceeds the applicable Series Tender Cap, the Company will only accept for purchase an aggregate principal amount of Notes of that series such that the aggregate principal amount of such Maximum Tender Offer Notes does not exceed the applicable Series Tender Cap. For the avoidance of doubt, Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn at or prior to the Early Tender Time will always be accepted in priority to those validly tendered after the Early Tender Time.

applicable law.

Any and All Price Determination Time

Maximum Tender Price Determination Time.....

10:00 a.m., New York City time, on July 10, 2024, unless extended or
 earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.

11:00 a.m., New York City time, on July 2, 2024, unless extended or earlier

terminated by the Company in its sole and absolute discretion, subject to

Any and All Purchase Price Consideration	The consideration (excluding the Accrued Interest) payable by the Company for each \$1,000 principal amount of the Any and All Notes, validly tendered at or prior to the Any and All Expiration Time or the Guaranteed Delivery Date pursuant to the Guaranteed Delivery Procedures, and not validly withdrawn, is referred to herein as the "Any and All Purchase Price Consideration."
Maximum Tender Total Consideration	The consideration, inclusive of the Early Tender Premium (excluding the Accrued Interest) payable by the Company for each \$1,000 principal amount of Maximum Tender Offer Notes, validly tendered and accepted for purchase at or prior to the Early Tender Time, and not validly withdrawn, is referred to herein as the "Maximum Tender Total Consideration."
Late Maximum Tender Offer Consideration	The consideration (excluding the Accrued Interest) payable by the Company for each \$1,000 principal amount of Maximum Tender Offer Notes, validly tendered and accepted for purchase after the Early Tender Time, but at or prior to the Maximum Tender Expiration Time is referred to herein as the "Late Maximum Tender Offer Consideration." The Late Maximum Tender Offer Consideration is equal to the Maximum Tender Total Consideration minus the Early Tender Premium.

Determination of consideration for the Notes.....

Subject to the terms and conditions described in this Offer to Purchase, the Any and All Purchase Price Consideration payable for each \$1,000 principal amount of the Any and All Notes validly tendered, not validly withdrawn, and accepted by the Company pursuant to the Any and All Tender Offer will be determined in accordance with standard market practice, as described in this Offer to Purchase using the applicable Offer Yield, which will be equal to the sum of: (i) the applicable Reference Yield as calculated by the Dealer Managers in accordance with standard market practice that corresponds to the bid-side price (as of the applicable Price Determination Time) of the applicable Reference U.S. Treasury Security specified on the front cover page of this Offer to Purchase for the respective series of Notes, plus (ii) the applicable Fixed Spread specified on the front cover page of this Offer to Purchase for the respective series of Notes. The Any and All Purchase Price Consideration for each \$1,000 principal amount of the Any and All Notes accepted by the Company pursuant to the Any and All Tender Offer will be determined in accordance with standard market practice as described by the formula set forth in Annex A-1 to this Offer to Purchase, and will equal (i) the present value on the Any and All Settlement Date of \$1,000 principal amount of such Any and All Notes due on the scheduled maturity date of such Any and All Notes and all scheduled interest payments on such Any and All Notes to be made from (but excluding) the Any and All Settlement Date up to (and including) such scheduled maturity date, discounted to the Any and All Settlement Date at a discount rate equal to the applicable Offer Yield, minus (ii) the Accrued Interest per \$1,000 principal amount of the Any and All Notes; with the total amount being rounded to the nearest cent per \$1,000 principal amount of such Notes. The Early Tender Premium is not applicable to the Any and All Tender Offer.

Subject to the terms and conditions described in this Offer to Purchase, including the Series Tender Caps, the Maximum Tender Total Consideration payable for each \$1,000 principal amount of the Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted by the Company pursuant to the Maximum Tender Offer will be determined in accordance with standard market practice, as described in this Offer to Purchase using the applicable Offer Yield, which will be equal to the sum of: (i) the applicable Reference Yield as calculated by the Dealer Managers in accordance with standard market practice that corresponds to the bid-side price (as of the applicable Price Determination Time) of the applicable Reference U.S. Treasury Security specified on the front cover page of this Offer to Purchase for the respective series of Notes, plus (ii) the applicable Fixed Spread specified on the front cover page of this Offer to Purchase for the respective series of Notes. The Maximum Tender Total Consideration for each \$1,000 principal amount of the Maximum Tender Offer Notes validly tendered and accepted by the Company at or prior to the Early Tender Time and not validly withdrawn pursuant to the Maximum Tender Offers will be determined in accordance with standard market practice as described by the formula set forth in Annex A-1 to this Offer to Purchase, and will equal (i) the present value on the Early Tender Settlement Date of \$1,000 principal amount of such Maximum Tender Offer Notes due on the scheduled maturity date of such Maximum Tender Offer Notes and all scheduled interest payments on such Maximum Tender Offer Notes to be

	made from (but excluding) the Early Tender Settlement Date up to (and including) such scheduled maturity date, discounted to the Early Tender Settlement Date at a discount rate equal to the applicable Offer Yield, minus (ii) the Accrued Interest per \$1,000 principal amount of such Notes as of the Early Tender Settlement Date; with the total amount being rounded to the nearest cent per \$1,000 principal amount of such Maximum Tender Offer Notes. The Maximum Tender Total Consideration for the Maximum Tender Offer Notes, as calculated using the applicable Fixed Spread, already includes the Early Tender Premium.
	Subject to the terms and conditions described in this Offer to Purchase, including the Series Tender Caps, the Late Maximum Tender Offer Consideration payable by the Company for each \$1,000 principal amount of the relevant Maximum Tender Offer Notes validly tendered and accepted by the Company after the Early Tender Time but at or prior to the Maximum Tender Expiration Time pursuant to the Maximum Tender Offers will equal the applicable Maximum Tender Total Consideration minus the Early Tender Premium.
Accrued Interest	In addition to the applicable consideration, Holders whose Notes are accepted in the Offers will be paid a cash amount equal to accrued and unpaid interest from the last interest payment date for the relevant Notes to, but not including, the applicable Settlement Date. For the avoidance of doubt, interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted in the Any and All Tender Offer, including Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures. Payments of Accrued Interest will be rounded to the nearest \$0.01 with half a cent rounded upwards.
Any and All Withdrawal Time	5:00 p.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law.
Any and All Expiration Time	5:00 p.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law. The Company reserves the right to extend the Any and All Tender Offer for any reason, subject to applicable law.
Any and All Results Announcement Date	On the first business day after the Any and All Expiration Time, July 3, 2024, the Company will announce the results of the Any and All Tender Offer (subject to the satisfaction or waiver of the conditions set forth in "Description of the Offers—Conditions to the Offers," including the New Financing Condition).
Guaranteed Delivery Date	5:00 p.m., New York City time, on July 5, 2024.

Any and All Settlement Date and Guaranteed Delivery Settlement Date	In respect of accepted Any and All Notes that are delivered at or prior to the Any and All Expiration Time, the Company expects the Any and All Settlement Date to occur on the third business day after the Any and All Expiration Time, July 8, 2024. In respect of accepted Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures, the Company expects the Guaranteed Delivery Settlement Date to occur on the business day after the Guaranteed Delivery Date, July 8, 2024.
	Interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted in the Any and All Tender Offer, including Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures.
Early Tender Time	The Early Tender Time with respect to the Maximum Tender Offers will be 5:00 p.m., New York City time, on July 9, 2024, unless earlier terminated or extended by the Company in its sole and absolute discretion, subject to applicable law. The Company reserves the right to extend the Early Tender Time for any reason, subject to applicable law.
Maximum Tender Withdrawal Deadline	The Maximum Tender Withdrawal Deadline with respect to the Maximum Tender Offers will be 5:00 p.m., New York City time, on July 9, 2024, unless earlier terminated or extended by the Company in its sole and absolute discretion, subject to applicable law. Holders may withdraw validly tendered Maximum Tender Offer Notes before the Maximum Tender Withdrawal Deadline but not thereafter, unless required by applicable law.
Early Results Announcement Date	On the first business day after the Early Tender Time, July 10, 2024, the Company will announce the results of the Maximum Tender Offers at the Early Tender Time (subject to the satisfaction or waiver of the New Financing Condition and the other conditions set forth in "Description of the Offers—Conditions to the Offers").
Early Tender Settlement Date	In respect of Maximum Tender Offer Notes that are validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted for purchase, the Company expects the Early Tender Settlement Date to occur on the third business day after the Early Tender Time, July 12, 2024.
	Accrued Interest will cease to accrue on the Early Tender Settlement Date for all Maximum Tender Offer Notes validly tendered and not validly withdrawn and accepted for purchase at or prior to the Early Tender Time.
Maximum Tender Expiration Time	5:00 p.m., New York City time, on July 24, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, subject to applicable law. The Company reserves the right to extend the Maximum Tender Expiration Time for any reason, subject to applicable law.

Maximum Tender Results Announcement Date	On the first business day after the Maximum Tender Expiration Time, July 25, 2024, the Company will announce the results of the Maximum Tender Offers (subject to the satisfaction or waiver of the New Financing Condition and the other conditions set forth in "Description of the Offers—Conditions to the Offers").
Maximum Tender Settlement Date	In respect of accepted Maximum Tender Offer Notes that are validly tendered after the Early Tender Time but at or prior to the Maximum Tender Expiration Time and accepted for purchase, the Company expects the Maximum Tender Settlement Date to occur on the second business day after the Maximum Tender Expiration Time, July 26, 2024.
	Accrued Interest will cease to accrue on the Maximum Tender Settlement Date for all Maximum Tender Offer Notes validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time and accepted for purchase.
Withdrawal Rights	Notes tendered before the applicable Withdrawal Deadline may be validly withdrawn at any time before the applicable Withdrawal Deadline. After the relevant Withdrawal Deadline, tendered Notes may not be withdrawn unless the Company amends the applicable Offer in a manner that is materially adverse to the tendering Holders, in which case withdrawal rights may be extended as the Company determines, to the extent required by law (as determined by the Company), appropriate to allow tendering Holders a reasonable opportunity to respond to such amendment. Additionally, the Company, in its sole discretion, may extend a Withdrawal Deadline for any purpose.
	Notes withdrawn prior to the applicable Withdrawal Deadline may be tendered again prior to the Any and All Expiration Time, Early Tender Time or Maximum Tender Expiration Time, as applicable, in accordance with the procedures set forth in this Offer to Purchase.
	For a withdrawal of Notes tendered to be effective, a properly transmitted "Request Message" through ATOP or a notice of withdrawal must be delivered at or prior to the relevant Withdrawal Deadline (as set forth in "Description of the Offers—Withdrawal of Tenders"). The Company may, subject to applicable law, increase, decrease or eliminate any Series Tender Cap without extending or reinstating withdrawal rights.
	Notes tendered before the applicable Withdrawal Deadline may be validly withdrawn at any time before the applicable Withdrawal Deadline, but not thereafter. In addition, tendered Notes may be withdrawn at any time after the 60 th business day after the commencement of an Offer if for any reason such Offer has not been consummated within 60 business days after commencement.

How to Tender Notes	Any beneficial owner desiring to tender Notes pursuant to the Offer should request such beneficial owner's custodian or nominee to effect th transaction for such beneficial owner or, if applicable, according to th Guaranteed Delivery Procedures. Direct Participants may electronicall transmit their acceptance of the Offers by causing DTC to transfer Note to the Information and Tender Agent in accordance with DTC's ATO procedures for transfers. See "Description of the Offers—Procedures for Tendering Notes." For further information, call the Information and Tende Agent or the Dealer Managers at their respective telephone numbers so forth on the back cover of this Offer to Purchase or consult you intermediary for assistance.
Acceptance for Payment and Payment for Notes	On the terms of the Offers and upon satisfaction or waiver of the condition of the Offer specified herein under "Description of the Offers—Condition to the Offers," the Company will (a) accept for purchase Notes valid tendered (or defectively tendered, if in its sole and absolute discretion th Company waives such defect) and not validly withdrawn, (b) promptly pa to DTC, on the applicable Settlement Date, the applicable consideration, a the case may be, plus an amount equal to Accrued Interest thereon, for Notes that are validly tendered and not validly withdrawn in the Offers an accepted for purchase and (c) in respect of Any and All Notes delivere pursuant to the Guaranteed Delivery Procedures, pay to Holders on the Guaranteed Delivery Settlement Date, the Any and All Purchase Price Consideration, plus an amount equal to Accrued Interest thereon.
	The Company reserves the right, subject to applicable laws, to (a) accept for purchase and pay for all of the Any and All Notes validly tendered and not validly withdrawn at or prior to the Any and All Expiration Time with respect to the Any and All Tender Offer and to keep the Any and All Tender Offer open or extend the Any and All Expiration Time to a later date and time, (b) accept for purchase and pay for all Maximum Tender Offer Note validly tendered and not validly withdrawn at or prior to the Early Tender Time and to keep the Maximum Tender Offers open or extend the Early Tender Time to a later date and time, (c) accept for purchase and pay for all Maximum Tender Offer Notes validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time and keep the Maximum Tender Offers open or extend the Maximum Tender Offers will be cancelled and not validly withdrawn at or prior to the Offers will be cancelled and retired by the Company.
Tax Considerations	For a summary of certain tax considerations with respect to the Offers, se "Tax Considerations."
Brokerage Commissions	No brokerage commissions are payable by Holders to the Dealer Manager the Information and Tender Agent, the Company or the Trustee.

Dealer Managers	Merrill Lynch International and Santander US Capital Markets LLC.
Information and Tender Agent	Kroll Issuer Services Limited.
Further Information	Questions may be directed to the Dealer Managers or the Information and Tender Agent, and additional copies of this Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery may be obtained by contacting the Information and Tender Agent, at its telephone numbers and address set forth on the back cover of this Offer to Purchase.

AVAILABLE INFORMATION

The Company files annual and current reports and other information with the U.S. Securities Exchange Commission (the "SEC") under the Securities Exchange Act of 1934 (the "Exchange Act"). You may read and copy any document Vodafone has filed or will file with the SEC at the SEC's public website (www.sec.gov). The Company makes available free of charge on its website at www.vodafone.com its annual reports on Form 20-F and current reports on Form 6-K and any amendments to those reports, as soon as reasonably practicable after it electronically files such material with, or furnishes it to, the SEC. Except as specifically incorporated by reference herein, information contained on the SEC's and the Company's respective websites is not incorporated by reference into this Offer to Purchase and you should not consider such information as part of this Offer to Purchase.

Copies of the materials referred to in the preceding paragraph, as well as copies of any current amendment or supplement to this Offer to Purchase, may also be obtained from the Information and Tender Agent at its telephone numbers and address set forth on the back cover of this Offer to Purchase.

DOCUMENTS INCORPORATED BY REFERENCE

The SEC allows the "incorporation by reference" of the information filed by the Company with the SEC into this Offer to Purchase, which means that important information can be disclosed to you by referring you to those documents and those documents will be considered part of this Offer to Purchase. The document listed below and any future filings the Company makes with the SEC under Sections 13(a), 13(c), 14 or 15(d) of the Exchange Act (other than portions of these documents deemed to be "furnished" or not deemed to be "filed," including current reports on Form 6-K, including any exhibits included therewith) are incorporated by reference herein, until the Offers expire or are terminated:

• the Company's annual report on Form 20-F for the year ended March 31, 2024, filed on June 14, 2024.

The information incorporated by reference contains important information about the Company and its financial condition, and is considered to be part of this Offer to Purchase. Any statement contained in a document incorporated or deemed to be incorporated by reference in this Offer to Purchase will be deemed to be modified or superseded to the extent that a statement contained herein or in any other subsequently filed document which is or is deemed to be incorporated by reference in this Offer to Purchase modifies or supersedes that statement. Any statement so modified or superseded will not be deemed, except as so modified or superseded, to constitute a part of this Offer to Purchase.

If you make a request for such information in writing or by telephone, the Company will provide you, without charge, a copy of any or all of the information incorporated by reference into this Offer to Purchase. Any such request should be directed to:

Vodafone Group Plc The Connection, Newbury, Berkshire, RG14 2FN, England. Attention: Company Secretary

You should rely only on the information contained in, or incorporated by reference in, this Offer to Purchase. The Company has not authorized anyone else to provide you with different or additional information. This Offer to Purchase does not offer to sell or solicit any offer to buy any notes in any jurisdiction where the offer or sale is unlawful. You should not assume that the information in this Offer to Purchase or in any document incorporated by reference is accurate as of any date other than the date on the front cover of the applicable document.

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Offer to Purchase, including the information incorporated into this Offer to Purchase by reference, contains "forward-looking statements," which involve risks and uncertainties. All statements, other than statements of historical facts, that are included in or incorporated by reference into this Offer to Purchase, or made in presentations, in response to questions or otherwise, that address activities, events or developments that the Company expects or anticipates to occur in the future, including such matters as capital allocation, future revenue and capital expenditures, business strategy, competitive strengths, goals, future acquisitions or dispositions, development of new products and services, market and industry developments and the growth of its business and operations (often, but not always, through the use of words or phrases such as "believes," "plans," "intends," "will likely result," "are expected to," "will continue," "is anticipated," "estimated," "projection," "target," "goal," "objective," "outlook" and similar expressions), are forward-looking statements. Although the Company believes that in making any such forward-looking statement its expectations are based on reasonable assumptions, any such forward-looking statement involves uncertainties and is qualified in its entirety by reference to the discussion under "Risk Factors" contained in this Offer to Purchase, and the section captioned "Principal risk factors and uncertainties" beginning on page 57 of our Annual Report on Form 20-F for the fiscal year ended March 31, 2024.

Any forward-looking statement speaks only as of the date on which it is made, and except as may be required by applicable law, the Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. New factors emerge from time to time, and it is not possible for the Company to predict all of them; nor can the Company assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement. You should not unduly rely on such forward-looking statements. Any forward-looking statements included in this Offer to Purchase should not be construed as exhaustive.

RISK FACTORS

Before making a decision whether to tender Notes pursuant to the Offers, Holders of Notes should carefully consider the risks and uncertainties described in this Offer to Purchase, including the risk factors set forth in the documents and reports filed with the SEC that are incorporated by reference herein.

Changes in reference yields

The applicable consideration for the Notes will be based on the bid-side yield of the applicable Reference U.S. Treasury Security as of the Any and All Price Determination Time or the Maximum Tender Price Determination Time (each a "Price Determination Time"), as applicable, as calculated by the Dealer Managers in accordance with standard market practice. Such yield may fluctuate during the term of any of the Offers prior to the applicable Price Determination Time. As a result, the actual amount of cash that will be received by a tendering Holder of the Notes pursuant to the Offers will be affected by such changes and may be different than if such amount were calculated based on the reference yield prevailing on dates or times different to the applicable Price Determination Time. Changes in the yield of the applicable Reference U.S. Treasury Security following the applicable Price Determination Time will not alter the applicable consideration unless the terms of the relevant Offer are amended.

Limited trading market

To the extent that only a portion of the Notes are tendered and accepted in the Offers, the trading market for Notes that remain outstanding will become more limited. A bid for a debt security with a smaller outstanding principal amount available for trading (a smaller "float") may be lower than a bid for a comparable debt security with greater float. Therefore, the market price of any untendered or otherwise unpurchased Notes may be adversely affected to the extent that the Notes tendered and purchased pursuant to the Offers reduce the float. The reduced float may also tend to make the trading price more volatile. Holders of untendered or unpurchased Notes may attempt to obtain quotations for such Notes from their brokers; however, there can be no assurance that an active trading market will exist for the Notes following the Offers. The extent of the public market for the Notes following consummation of the Offers would depend upon the number of Holders holding Notes remaining at such time, and the interest in maintaining a market in the Notes on the part of securities firms and other factors.

The amount of Maximum Tender Offer Notes accepted for purchase is uncertain

The Company reserves the right (but is not obligated), in its sole and absolute discretion and subject to any applicable law, to increase or decrease the applicable Series Tender Cap with respect to any series of Maximum Tender Offer Notes without extending or reinstating withdrawal rights. If the aggregate principal amount of Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn pursuant to either of the Maximum Tender Offers is greater than the applicable Series Tender Cap, then the Company will purchase a pro rata amount of Maximum Tender Offer Notes of such series from each tendering Holder, so that the Company would purchase Notes of such series representing no more than the applicable Series Tender Cap. In such event, the principal amount of Maximum Tender Offer Notes of such series that the Company will purchase from each tendering Holder will be subject to proration based on the aggregate principal amount of Notes of such series validly tendered and not validly withdrawn by all tendering Holders at or prior to the Maximum Tender Withdrawal Deadline. As a result, Holders may be left with a portion of their Maximum Tender Offer Notes even if they tender all of their Maximum Tender Offer Notes. See "Maximum Tender Offers: Series Tender Caps-Proration." If Holders tender more Maximum Tender Offer Notes of a series pursuant to the Maximum Tender Offers than they expect to be accepted for purchase by the Company based on a belief that the Maximum Tender Offer Notes of such series will be purchased on a modified pro rata basis, and the Company subsequently accepts more of the Maximum Tender Offer Notes of such series validly tendered and not validly withdrawn at or prior to the Maximum Tender Withdrawal Deadline, such Holders will not be able to withdraw any of their previously tendered Maximum Tender Offer Notes of that series. Accordingly, Holders should not tender any Maximum Tender Offer Notes that they do not wish to be accepted for purchase. For the avoidance of doubt, Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time

will always be accepted in priority to those validly tendered after the Early Tender Time. If the aggregate principal amount of Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn at or prior to the Early Tender Time is greater than the applicable Series Tender Cap, Maximum Tender Offer Notes of such series tendered after the Early Tender Time, but before the Maximum Tender Time, will not be accepted.

In addition, the Company reserves the right, in its sole and absolute discretion and subject to any applicable law, to terminate either of the Maximum Tender Offers prior to the Early Tender Time or the Maximum Tender Expiration Time and not accept for purchase the Maximum Tender Offer Notes.

Restriction on transfer of Notes tendered

When considering whether to tender Notes pursuant to the Offers, Holders should consider that restrictions on the transfer of the Notes by Holders will apply from the time of such tender. A Holder will, on tendering Notes, agree that Notes tendered pursuant to the Offers will be restricted in the relevant account from the date on which the tender is made until the earlier of (i) the date (if any) on which, in accordance with the terms of the relevant Offer, the Notes are validly withdrawn and (ii) the time of settlement or termination of the relevant Offer. Holders therefore will not be able to transfer such Notes unless Notes tendered pursuant to the Offers are validly withdrawn from the relevant Offer in accordance with the procedures described under "The Offer—Withdrawal Rights."

Subsequent repurchases of Notes or other securities of the Company

From time to time after the completion of any of the Offers, the Company may purchase Notes that remain outstanding after the applicable Expiration Time through open market purchases, privately negotiated transactions, one or more additional tender offers, exchange offers, redemptions or otherwise, upon such terms and at such prices as the Company may determine or as may be provided for in the Indenture or other documents governing such Notes, which may be more or less than the prices to be paid pursuant to the Offers and, in either case, could be for cash or other consideration. Moreover, at any time the Company may also purchase other outstanding series of its securities through open market purchases, privately negotiated transactions, one or more additional tender offers, exchange offers, redemptions or otherwise, upon such terms and at such prices as the Company may determine or as may be provided for in the Indenture or other documents governing such terms and at such prices as the Company may determine or as may be provided for in the Indenture or other documents governing such Notes. There can be no assurance as to which, if any, of these alternatives (or combinations thereof) the Company may choose to pursue in the future.

Responsibility for complying with the procedures of the Offers

Holders of Notes are responsible for complying with all of the procedures for tendering Notes for purchase. If the instructions are not strictly complied with, tenders may be rejected. None of the Company, the Dealer Managers, the Trustee or the Information and Tender Agent assumes any responsibility for informing any Holder of Notes of irregularities with respect to such Holder's participation in the Offers.

Consummation of one or all of the Offers may not occur

The Offers are subject to the satisfaction or waiver of certain conditions, including, the New Financing Condition. See "Description of the Offers—Conditions to the Offers." The Company cannot assure you that the Offers will be consummated or that such failure to consummate the Offers will not have a negative effect on the market price and liquidity of the Notes.

Completion, termination and amendment

Until we announce whether we have accepted valid tenders of Notes pursuant to the Offers, no assurance can be given that the Offers will be completed. In addition, subject to applicable law and limitations described elsewhere in this Offer to Purchase, we may, in our sole and absolute discretion, extend, amend, waive any condition of or, upon failure of a condition to be satisfied or waived prior to the applicable Expiration Time, terminate any or all of the Offers.

Compliance with offer and distribution restrictions and agreements, acknowledgments, representations, warranties and undertakings

Holders are referred to the offer restrictions set forth in "Offer and Distribution Restrictions" and the agreements, acknowledgements, representations, warranties and undertakings that Holders will make in tendering Notes in the Offers. Non-compliance with these could result in, among other things, the unwinding of trades and/or heavy penalties.

Responsibility to consult advisors

Each Holder is solely responsible for making its own independent appraisal of all matters as such Holder deems appropriate (including relating to the Offers, the Company and the Notes) and each Holder must make its own decision as to whether to tender any or all of its Notes for purchase pursuant to the Offers. Holders should consult their own tax, accounting, financial and legal advisors regarding the suitability to themselves of the tax or accounting consequences of participating in the Offers.

None of the Company, the Dealer Managers, the Information and Tender Agent, the Trustee or their respective directors, officers, employees, agents, advisers or affiliates is acting for any Holder, or will be responsible to any Holder for providing any protections which would be afforded to its clients or for providing advice in relation to the Offers, and accordingly none of the Company, the Dealer Managers, the Information and Tender Agent, the Trustee or their respective directors, officers, employees, agents, advisers and affiliates makes any recommendation whatsoever regarding the Offers, or any recommendation as to whether Holders should tender their Notes pursuant to the Offers.

Consideration for the Notes may not reflect their fair value

The consideration offered in the Offers to Holders of validly tendered and accepted Notes does not reflect any independent valuation of the Notes and does not take into account events or changes in financial markets (including interest rates) after the commencement of the Offers. We have not obtained or requested a fairness opinion from any banking or other firm as to the fairness of the consideration for the Notes. If you tender your Notes, you may not receive more or as much value for such Notes than you otherwise would have received with respect to such Notes if you chose to keep them.

Minimum Denomination of the Notes

The Notes are denominated and, accordingly, can only be tendered in the Offers, in the minimum denomination of \$1,000 (the "Minimum Denomination") and may be submitted in integral multiples of \$1,000 in excess thereof. Tenders of Notes which relate to a principal amount of Notes less than the Minimum Denomination will be rejected.

A Holder whose Notes are accepted for purchase pursuant to the Offers and who, following purchase of such Notes on the applicable Settlement Date, continues to hold in its account with DTC further Notes in a principal amount outstanding of less than the Minimum Denomination would need to purchase a principal amount of Notes such that its holding amounts to at least the Minimum Denomination before (i) the Notes it continues to hold may be traded in DTC or (ii) it may receive a definitive Note in respect of such holding (should definitive Notes be printed).

Tax Matters

See "Tax Considerations" for a discussion of certain tax considerations with respect to the Offers.

DESCRIPTION OF THE OFFERS

Purpose of the Offers

The Offers, the Concurrent Euro Tender Offers and the issuance of the New Notes are being undertaken, among other things, to proactively manage the Company's outstanding debt portfolio. See "Description of the Offers—Conditions to the Offers—New Financing Condition."

Concurrent Euro Tender Offers

Concurrently with the launch of the Offers, the Company commenced a cash tender offer for any and all of its outstanding $\in 1,000,000,000$ 1.875% Notes due 2025, $\in 1,000,000,000$ 1.125% Notes due 2025 and $\in 1,750,000,000$ 2.2% Notes due 2026. The Concurrent Euro Tender Offers are being made solely on the terms and subject to the conditions set forth in the tender offer memorandum dated June 25, 2024. Neither this Offer to Purchase nor the Offers constitutes an offer to purchase any notes in the Concurrent Euro Tender Offers.

The Concurrent Euro Tender Offers are not being made, and will not be made, directly or indirectly, in or into the United States or to, or for the account or benefit of, any U.S. Person (as defined in Regulation S of the U.S. Securities Act of 1933).

General

Upon the terms and subject to the conditions set forth in this Offer to Purchase and, in the case of the Any and All Notes only, the Notice of Guaranteed Delivery and any supplements or amendments hereto or thereto (together, the "Tender Offer Documents"), the Company hereby offers to purchase in three concurrent, but separate, offers for cash (i) any and all of the Any and All Notes and (ii) the Maximum Tender Offer Notes up to the applicable Series Tender Cap for each series of Maximum Tender Offer Notes set forth herein.

Subject to the terms and conditions of the Any and All Tender Offer, including the New Financing Condition, or the waiver thereof by the Company in its sole discretion, Holders that validly tender and do not validly withdraw their Any and All Notes and validly deliver their Any and All Notes before the Any and All Expiration Time or Any and All Notes in respect of which a Notice of Guaranteed Delivery has been delivered pursuant to the Guaranteed Delivery Procedures, will be eligible to receive the Any and All Purchase Price Consideration, together with an amount equal to the Accrued Interest thereon.

Subject to the terms and conditions of the Maximum Tender Offers, including the New Financing Condition and subject to the applicable Series Tender Cap, or the waiver thereof by the Company in its sole and absolute discretion, Holders that validly tender and do not validly withdraw their Maximum Tender Offer Notes and validly deliver their Maximum Tender Offer Notes at or prior to the Early Tender Time will be eligible to receive the Maximum Tender Total Consideration, together with an amount equal to the Accrued Interest thereon, and Holders that validly tender and do not validly withdraw their Offer Notes after the Early Tender Time and validly deliver their Notes after the Early Tender Time and at or prior to the Maximum Tender Expiration Time will be eligible to receive the Late Maximum Tender Offer Consideration, together with an amount equal to Accrued Interest thereon.

Only Any and All Notes that are validly tendered and not validly withdrawn in accordance with the procedures set forth herein before the Any and All Expiration Time, or in respect of which a Notice of Guaranteed Delivery has been delivered pursuant to the Guaranteed Delivery Procedures, will, upon the terms and subject to the conditions hereof, be eligible for acceptance by the Company. If so accepted, payment will be made therefor on the Any and All Settlement Date or, in the case of accepted Any and All Notes delivered pursuant to the Guaranteed Delivery Procedures, payment will made on the Guaranteed Delivery Settlement Date. No such payments will be made with respect to the Any and All Notes if the Any and All Tender Offer is terminated. All conditions to the Any and All Tender Offer, including the New Financing Condition, if any Notes are to be accepted for purchase after the Any and

All Expiration Time, will be either satisfied or waived by the Company prior to or concurrently with the expiration of the Any and All Tender Offer at the Any and All Expiration Time.

Only Maximum Tender Offer Notes that are validly tendered and, in the case of the Early Tender Time, not validly withdrawn, at or before the Early Tender Time and/or Maximum Tender Expiration Time, as applicable, and in accordance with the procedures set forth herein, will, upon the terms and subject to the conditions hereof, be eligible for acceptance by the Company. If so accepted, payment will be made therefor on the Early Tender Settlement Date or Maximum Tender Settlement Date, as applicable. No such payments will be made with respect to the Maximum Tender Offers Notes if the Maximum Tender Offers are terminated. All conditions to the Maximum Tender Offers, including the New Financing Condition, if any Notes are to be accepted for purchase after the Early Tender Time and/or Maximum Tender Expiration Time, as applicable, will be either satisfied or waived by the Company prior to or concurrently with the expiration of the Maximum Tender Offers at the Early Tender Time and/or Maximum Tender.

In the event of any dispute or controversy regarding the applicable consideration or the amount of Accrued Interest for Notes tendered pursuant to the Offers, the Company's determination shall be conclusive and binding, absent manifest error.

In the event of a termination of any of the Offers, all Notes tendered pursuant to the respective Offers will be promptly returned to the tendering Holders.

The Company's obligation to accept and pay for Notes validly tendered and not validly withdrawn pursuant to the Offers is conditioned upon satisfaction or waiver of certain conditions as set forth under "Description of the Offers—Conditions to the Offers," including the New Financing Condition. Subject to applicable securities laws and the terms set forth in the Offers, the Company reserves the right, with respect to the Notes, to (i) waive or modify in whole or in part any and all conditions to any of the Offers, (ii) extend the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, (iii) modify or terminate any of the Offers, (iv) decrease the principal amount of Notes subject to any Offer, or (v) otherwise amend any of the Offers in any respect. The rights reserved by the Company in this paragraph are in addition to the Company's rights to terminate the Offers described in "Description of the Offers—Conditions to the Offers."

Any extension or amendment of the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, with respect to the Notes will be followed as promptly as practicable by public announcement thereof, the announcement in the case of an extension of the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, to be issued no later than 9:00 a.m., New York City time, on the next New York City business day after the previously scheduled Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable. Without limiting the manner in which any public announcement may be made, the Company shall have no obligation to publish, advertise or otherwise communicate any such public announcement other than by (i) issuing a press release to PR Newswire, (ii) publication through a regulatory information service (expected to be the Regulatory News Service (RNS) operated by the London Stock Exchange plc (being a regulatory information service that is on the list of regulatory information services maintained by the United Kingdom Financial Conduct Authority)) and (iii) delivery of notices to DTC for communication to Direct Participants. Such announcement will also be furnished to the SEC in a current report on Form 6-K. The Tender Offer Documents, together with any updates to the Offers, will be available through the website for the Offers: https://deals.is.kroll.com/vodafone-usd. If the Any and All Purchase Price Consideration to be paid in the Any and All Tender Offer is increased or decreased, the Offer will remain open at least five business days from the date the Company first gives notice to Holders, by public announcement or otherwise prior to 10:00 a.m., New York City time, on the day of such increase or decrease. If the Company makes any other material change to the terms of the Any and All Tender Offer, the Company will extend the Any and All Tender Offer for at least three business days, if the Any and All Tender Offer would otherwise expire during such period. The Company will announce any such change in a press release issued at least three business days, or in the case of a change in the consideration, at least five business days, prior to the expiration of the Any and All Tender Offer and prior to 10:00 a.m., New York City time, on the first day of such five- or three-business day period, as applicable. The Company will also describe

any change in the consideration to be paid in the Any and All Tender Offer in a current report on Form 6-K filed with the SEC prior to 12:00 noon, New York City time, on the first day of such five-business day period.

If the consideration to be paid in either of the Maximum Tender Offers is increased or decreased or the principal amount of Notes subject to the Maximum Tender Offers is increased or decreased, such Offer or Offers will remain open at least ten business days from the date the Company first gives notice to Holders, by public announcement or otherwise prior to 10:00 a.m., New York City time, on the day of such increase or decrease. If the Company makes any other material change to the terms of one or more of the Maximum Tender Offers, the Company will extend such Offer or Offers for at least five business days, if such Offer or Offers would otherwise expire during such period. The Company will announce any such change in a press release issued at least five business days, or in the case of a change in the consideration, at least ten business days, prior to the expiration of such Offer and prior to 10:00 a.m., New York City time, on the first day of such ten- or five- business day period, as applicable. The Company will also describe any change in the consideration to be paid in such Maximum Tender Offer in a current report on Form 6-K filed with the SEC prior to 12:00 noon, New York City time, on the first day of such ten-business day period.

During any extension of an Offer, all Notes previously tendered will remain subject to such Offer unless validly withdrawn at or prior to the Any and All Expiration Time or the Early Tender Time, as applicable. Any Notes that are tendered may be withdrawn at any time at or prior to the Any and All Expiration Time or the Early Tender Time, as applicable. See "Description of the Offers—Withdrawal of Tenders."

Payments of the applicable consideration and Accrued Interest thereon will be rounded to the nearest \$0.01 with half a cent rounded upwards.

No Recommendation

None of the Company, its management or board of directors, the Trustee, the Information and Tender Agent, the Dealer Managers, the Trustee or any of their respective affiliates makes any recommendation as to whether Holders should tender, or refrain from tendering, all or any portion of the principal amount of their Notes pursuant to the Offers, and no one has been authorized by any of them to make such a recommendation. Holders must make their own decisions with regard to tendering Notes and, if so, the principal amount of Notes to tender pursuant to the Offers.

Consideration

Upon the terms and subject to the conditions set forth in the Tender Offer Documents, including the New Financing Condition, Holders who validly tender and do not validly withdraw the Any and All Notes at or prior to the Any and All Expiration Time or the Guaranteed Delivery Date pursuant to the Guaranteed Delivery Procedures, and whose Any and All Notes are accepted for purchase by the Company, will receive the Any and All Purchase Price Consideration for each \$1,000 principal amount of the Any and All Notes, which will be payable in cash. **The Early Tender Premium is not applicable to the Any and All Tender Offer.**

Upon the terms and subject to the conditions set forth in the Tender Offer Documents, including the New Financing Condition, and subject to the applicable Series Tender Cap, Holders who validly tender and do not validly withdraw the Maximum Tender Offer Notes at or prior to the Early Tender Time, and whose Maximum Tender Offer Notes are accepted for purchase by the Company, will receive the Maximum Tender Total Consideration (which already includes the Early Tender Premium) for each \$1,000 principal amount of the Maximum Tender Offer Notes, which will be payable in cash. Holders who validly tender the Maximum Tender Offer Notes are accepted for purchase by the Company. Tender the Maximum Tender Offer Notes after the Early Tender Time, and at or prior to the Maximum Tender Expiration Time whose Maximum Tender Offer Notes are accepted for purchase by the Company, will receive the Late Maximum Tender Offer Consideration for each \$1,000 principal amount of the Maximum Tender Offer Notes, which will be payable in cash.

The Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable, will be calculated at the applicable Price Determination Time and will be determined in accordance with standard market practice, as described below, using the sum of (such sum for each series of Notes, the "Offer Yield"):

- (i) the reference yield, as calculated by the Dealer Managers in accordance with standard market practice, that corresponds to the bid-side price of the applicable Reference U.S. Treasury Security specified on the front cover page of this Offer to Purchase for the respective series of Notes appearing at the applicable Price Determination Time on the Bloomberg Reference Page specified on the front cover page of this Offer to Purchase for the respective series of Notes (or any other recognized quotation source selected by the Company in consultation with the Dealer Managers if such quotation report is not available or manifestly erroneous) (such reference yield, the "Reference Yield"), plus
- (ii) the applicable Fixed Spread specified on the front cover page of this Offer to Purchase for the respective series of Notes.

For the avoidance of doubt, the Maximum Tender Total Consideration, as calculated using the applicable Fixed Spread, already includes the Early Tender Premium and such amount is not payable in addition.

Subject to the terms and conditions described in this Offer to Purchase, the Any and All Purchase Price Consideration payable for each \$1,000 principal amount of the Any and All Notes validly tendered, not validly withdrawn, and accepted by the Company pursuant to the Any and All Tender Offer will be determined in accordance with standard market practice, as described in this Offer to Purchase using the applicable Offer Yield. The Any and All Purchase Price Consideration for each \$1,000 principal amount of the Any and All Notes accepted by the Company pursuant to the Any and All Tender Offer will be determined in accordance with standard market practice as described by the formula set forth in Annex A-1 to this Offer to Purchase, and will equal (i) the present value on the Any and All Settlement Date of \$1,000 principal amount of such Any and All Notes due on the scheduled maturity date of such Any and All Notes and all scheduled interest payments on such Any and All Notes to be made from (but excluding) the Any and All Settlement Date up to (and including) such scheduled maturity date, discounted to the Any and All Settlement Date at a discount rate equal to the applicable Offer Yield, minus (ii) the Accrued Interest per \$1,000 principal amount of such Notes. The Early Tender Premium is not applicable to the Any and All Tender Offer.

Subject to the terms and conditions described in this Offer to Purchase, including the Series Tender Caps, the Maximum Tender Total Consideration payable for each \$1,000 principal amount of the Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time and accepted by the Company pursuant to the Maximum Tender Offers will be determined in accordance with standard market practice, as described in this Offer to Purchase using the applicable Offer Yield. The Maximum Tender Total Consideration for each \$1,000 principal amount of the Maximum Tender Offer Notes validly tendered and accepted by the Company at or prior to the Early Tender Time and not validly withdrawn pursuant to the Maximum Tender Offers will be determined in accordance with standard market practice as described by the formula set forth in Annex A-1 to this Offer to Purchase, and will equal (i) the present value on the Early Tender Settlement Date of \$1,000 principal amount of such Maximum Tender Offer Notes due on the scheduled maturity date of such Maximum Tender Offer Notes and all scheduled interest payments on such Maximum Tender Offer Notes to be made from (but excluding) the Early Tender Settlement Date up to (and including) such scheduled maturity date, discounted to the Early Tender Settlement Date at a discount rate equal to the applicable Offer Yield, minus (ii) the Accrued Interest per \$1,000 principal amount of such Notes as of the Early Tender Settlement Date; with the total amount being rounded to the nearest cent per \$1,000 principal amount of such Maximum Tender Offer Notes. The Maximum Tender Total Consideration for the Maximum Tender Offer Notes, as calculated using the applicable Fixed Spread, already includes the Early Tender Premium.

Subject to the terms and conditions described in this Offer to Purchase, including the Series Tender Caps, the Late Maximum Tender Offer Consideration payable by the Company for each \$1,000 principal amount of the relevant Maximum Tender Offer Notes validly tendered and accepted by the Company after the Early Tender Time but at or prior to the Maximum Tender Expiration Time pursuant to the Maximum Tender Offers will equal the applicable Maximum Tender Total Consideration minus the Early Tender Premium.

The Company will issue a press release specifying the applicable consideration for each series of Notes as soon as reasonably practicable after the determination thereof by the Dealer Managers.

Maximum Tender Offers: Series Tender Caps

The Maximum Tender Offer Notes of each series validly tendered and not validly withdrawn at or prior to the Early Tender Time will be subject to the applicable Series Tender Cap specified on the front cover page of this Offer to Purchase. If the applicable Series Tender Cap is reached with respect to a series of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, any Notes of such series tendered after the Early Tender Time will not be accepted.

If the applicable Series Tender Cap is not reached with respect to a series of Maximum Tender Offer Notes based upon the aggregate principal amount of Maximum Tender Offer Notes of a series that are validly tendered and not validly withdrawn at or prior to the Early Tender Time, the Maximum Tender Offer Notes validly tendered and not validly withdrawn at or prior to the Early Tender Time will be accepted in priority to the Maximum Tender Offer Notes validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time, and any Notes of such series validly tendered after the Early Tender Time and prior to the Maximum Tender Expiration Time will be subject to the applicable Series Tender Cap (when also taking into account the Notes of such series validly tendered and not validly withdrawn at or prior to the Early Tender Time).

If the aggregate principal amount of the Maximum Tender Offer Notes of a series that are validly tendered and, in the case of the Early Tender Time, not validly withdrawn at or prior to the Early Tender Time or the Maximum Tender Expiration Time, as applicable, exceeds the applicable Series Tender Cap, the Company will only accept for purchase an aggregate principal amount of Notes of that series such that the aggregate principal amount of such Notes does not exceed the applicable Series Tender Cap. For the avoidance of doubt, Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn at or prior to the Early Tender Time will always be accepted in priority to those validly tendered after the Early Tender Time.

Maximum Tender Offer Proration

General

The Company is offering to purchase the Maximum Tender Offer Notes in an aggregate principal amount of up to the applicable Series Tender Cap for each series of Maximum Tender Offer Notes set forth herein. If Holders validly tender and do not validly withdraw at or prior to the Early Tender Time, or validly tender after the Early Tender Time but at or prior to the Maximum Tender Expiration Time, as applicable, Maximum Tender Offer Notes of a particular series in an aggregate principal amount in excess of the applicable Series Tender Cap pursuant to the Maximum Tender Offer Notes of such series such that the aggregate principal amount of such Maximum Tender Offer Notes does not exceed the applicable Series Tender Cap, subject to the proration procedures described below. For the avoidance of doubt, Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn at or prior to the Early Tender Time will always be accepted in priority to those validly tendered after the Early Tender Time. A separate tender instruction must be completed on behalf of each beneficial owner of the Maximum Tender Offer Notes due to potential proration.

Proration Procedures

If more than the applicable Series Tender Cap of any series of Maximum Tender Offer Notes is validly tendered and not validly withdrawn at or prior to the Early Tender Time, the Company will purchase a pro rata amount of Maximum Tender Offer Notes of such series from each tendering Holder, so that the Company would purchase Maximum Tender Offer Notes of such series representing no more than the applicable Series Tender Cap. In such event, the principal amount of Maximum Tender Offer Notes that the Company will purchase (subject to the terms and conditions of the Maximum Tender Offers) from each tendering Holder will be subject to proration based on the aggregate principal amount of Maximum Tender Offer Notes of such series validly tendered and not validly withdrawn by all tendering Holders at or prior to the Early Tender Time. The Company will determine the proration factor for the relevant series of Maximum Tender Offer Notes by dividing (x) the aggregate principal amount of Maximum Tender Offer Notes by dividing (x) the aggregate principal amount of Maximum Tender Offer Notes by dividing (y) the aggregate principal amount of Maximum Tender Offer Notes of such series that will be accepted for purchase by (y) the aggregate principal amount of Maximum Tender Offer Notes of such series that were validly tendered and not validly withdrawn at or prior to the Early Tender Time.

If less than the Series Tender Cap of any series of Maximum Tender Offer Notes are validly tendered and not validly withdrawn at or prior to the Early Tender Time but more than the Series Tender Cap of any series of Maximum Tender Offer Notes are validly tendered at or prior to the Maximum Tender Expiration Time (when also taking into account the Maximum Tender Offer Notes of such series tendered and not validly withdrawn at or prior to the Early Tender Time), the Company will purchase (i) all of the Maximum Tender Offer Notes of such series validly tendered and not validly withdrawn at or prior to the Early Tender Time, without pro ration and (ii) a pro rata amount of Maximum Tender Offer Notes of such series tendered after the Early Tender Time but at or prior to the Maximum Tender Expiration Time, so that the Company would purchase Maximum Tender Offer Notes of such series representing no more than the applicable Series Tender Cap. In such event, the principal amount of Maximum Tender Offer Notes tendered after the Early Tender Time but at or prior to the Maximum Tender Expiration Time that the Company will purchase (subject to the terms and conditions of the Maximum Tender Offers) from each tendering Holder will be subject to proration based on the aggregate principal amount of Maximum Tender Offer Notes of such series validly tendered by all tendering Holders after the Early Tender Time but at or prior to the Maximum Tender Expiration Time (when also taking into account the Maximum Tender Offer Notes of such series validly tendered and not validly withdrawn prior to the Early Tender Time). The Company will determine the proration factor for the Maximum Tender Offer Notes tendered after the Early Tender Time but at or prior to the Maximum Tender Expiration Time by dividing (x) the difference between the applicable Series Tender Cap and the aggregate principal amount of Notes of such series accepted for purchase among Maximum Tender Offer Notes tendered prior to the Early Tender Time by (y) the aggregate principal amount of Maximum Tender Offer Notes of such series that were validly tendered after the Early Tender Time but at or prior to the Maximum Tender Expiration Time.

In the event that, after application of the proration factor described above, the principal amount of Maximum Tender Offer Notes of a series that the Company purchases from a Holder includes a fractional Note, the Company will round the principal amount of Maximum Tender Offer Notes that it will purchase from such Holder down to the nearest multiple of \$1,000 for such Maximum Tender Offer Notes. The pro-ration factors calculated as set out above may be subject to adjustment due to the impact of this rounding approach such that the amount of Maximum Tender Offer Notes is as near as possible to the applicable Series Tender Cap. If such proration and rounding down would result in (i) the relevant Holder transferring Maximum Tender Offer Notes to the Company in a principal amount of less than the applicable Minimum Denomination, or (ii) Maximum Tender Offer Notes in a principal amount of less than the Minimum Denomination being returned to a Holder, then the Company will, in its sole and absolute discretion, either reject all or purchase all of such Holder's validly tendered Maximum Tender Offer Notes. In no event shall the principal amount returned to any Holder after the application of the proration be less than the applicable Minimum Denomination for the relevant series of Maximum Tender Offer Notes.

If the aggregate principal amount of Maximum Tender Offer Notes of a series validly tendered and not validly withdrawn at or prior to the Maximum Tender Expiration Time, regardless of whether Maximum Tender Offer Notes were tendered prior to or after the Early Tender Time, does not exceed the applicable Series Tender Cap, (i) any Maximum Tender Offer Notes of such series validly tendered and not validly withdrawn at or prior to the Early Tender Time will be accepted for purchase on the Early Tender Settlement Date and will receive the Maximum Tender Total Consideration, plus Accrued Interest, and (ii) Maximum Tender Offer Notes of such series validly tendered after the Early Tender Time and at or prior to the Maximum Tender Expiration Time will be accepted for purchase and will receive the Late Maximum Tender Offer Consideration, plus Accrued Interest, in each case, without any proration.

The Maximum Tender Offers are not conditioned upon any minimum level of participation. The Company will not be able to definitely determine whether the Maximum Tender Offers are oversubscribed or what the effects of proration may be until after the Early Tender Time and/or the Maximum Tender Expiration Time has passed. If proration of validly tendered Maximum Tender Offer Notes is required, the Company will determine the final proration factor as soon as practicable after the Early Tender Time or the Maximum Tender Expiration Time, as applicable. For the avoidance of doubt, the Any and All Tender Offer is also not conditioned upon any minimum level of participation.

A separate tender instruction must be completed on behalf of each beneficial owner of the Maximum Tender Offer Notes due to potential proration.

Accrued Interest

In addition to the applicable consideration, Holders whose Notes are accepted for purchase will be paid the Accrued Interest. Interest will cease to accrue on the applicable Settlement Date for all Notes accepted in the Offers. For the avoidance of doubt, interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted in the Any and All Tender Offer, including Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures.

Denominations

Notes of a given series may be tendered only in principal amounts equal to the Minimum Denomination, and may thereafter be submitted in integral multiples of \$1,000 in excess of the Minimum Denomination. Holders of Notes who tender less than all of their Notes of a series must continue to hold at least the Minimum Denomination.

Early Tender Time; Any and All Expiration Time; Maximum Tender Expiration Time; Extensions

The Any and All Expiration Time is 5:00 p.m., New York City time, on July 2, 2024, unless extended or earlier terminated by the Company in its sole and absolute discretion, in which case the Any and All Expiration Time will be such time and date to which the Any and All Expiration Time is extended.

The Early Tender Time is 5:00 p.m., New York City time, on July 9, 2024, unless earlier terminated or extended by the Company, in which case the Early Tender Time will be such time and date to which the Early Tender Time is extended. The Maximum Tender Expiration Time is 5:00 p.m., New York City time, on July 24, 2024, unless earlier terminated or extended by the Company, in which case the Maximum Tender Expiration Time is extended.

Subject to applicable law, the Company, in its sole and absolute discretion, may extend the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time for any reason, with or without extending the relevant Withdrawal Deadline. To extend the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, the Company will notify the Information and Tender Agent and will make a public announcement thereof before 9:00 a.m., New York City time, on the next business day after the previously scheduled Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable. Such announcement will state that the Company is extending the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be, for a specified period. During any such extension, all Notes previously validly tendered in the Offers, and not validly withdrawn, will remain subject to the Offers and may be accepted for purchase by the Company.

The Company expressly reserves the right, subject to applicable law, to:

- delay accepting any Notes, extend any of the Offers, or, upon failure of a condition to be satisfied or waived prior to the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, terminate the relevant Offer and not accept any Notes; and
- increase or decrease the relevant Series Tender Caps;
- amend, modify or waive at any time, or from time to time, the terms of any of the Offers in any respect, including waiver of any conditions to consummation of the Offers.

Subject to the qualifications described above, if the Company exercises any such right, the Company will give written notice thereof to the Information and Tender Agent and will make a public announcement thereof as promptly as practicable. Without limiting the manner in which the Company may choose to make a public announcement of any extension, amendment or termination of any of the Offers, the Company will not be obligated to publish, advertise or otherwise communicate any such public announcement, other than by making a timely press release and in accordance with applicable law and/or listing requirements. The Tender Offer Documents, together with any updates to the Offers, will be available through the website for the Offers: https://deals.is.kroll.com/vodafone-usd.

Settlement of Notes

Subject to the terms and conditions set forth herein, including satisfaction of the New Financing Condition, the Company expects to accept for purchase on the applicable Acceptance Date the Notes that are validly tendered and, if applicable, not validly withdrawn at or prior to the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be. For the avoidance of doubt, Holders may withdraw validly tendered Maximum Tender Offer Notes at or before the Early Tender Time but not thereafter, unless required by applicable law.

With respect to the Any and All Notes accepted for purchase on the applicable Acceptance Date and delivered at or prior to the Any and All Expiration Time, the Holders thereof will receive payment of the Any and All Purchase Price Consideration for such accepted Any and All Notes on the Any and All Settlement Date, which date will be the date on or promptly after the applicable Acceptance Date on which the Company deposits with DTC the Any and All Purchase Price Consideration for such Any and All Notes, together with an amount equal to Accrued Interest thereon. With respect to accepted Any and All Notes delivered pursuant to the Guaranteed Delivery Procedures, the Holders thereof will receive payment of the Any and All Purchase Price Consideration for such Any and All Purchase Price Consideration for such any and All Notes delivered pursuant to the Guaranteed Delivery Procedures, the Holders thereof will receive payment of the Any and All Purchase Price Consideration for such Any and All Notes on the Susiness day after the Guaranteed Delivery Date, together with an amount equal to Accrued Interest thereon (the "Guaranteed Delivery Settlement Date").

With respect to Maximum Tender Offer Notes validly tendered and not validly withdrawn and accepted for purchase by the Company at or prior to the Early Tender Time, the Holders thereof will receive payment of the Maximum Tender Total Consideration for such accepted Maximum Tender Offer Notes on the Early Tender Settlement Date, which the Company expects to be the third business day after the Early Tender Time, on which the Company deposits with DTC the Maximum Tender Total Consideration for such Maximum Tender Offer Notes, together with an amount equal to Accrued Interest thereon. With respect to Maximum Tender Offer Notes validly tendered and accepted for purchase by the Company after the Early Tender Time and at or prior to the Maximum Tender Expiration Time, the Holders thereof will receive payment of the Late Maximum Tender Offer Consideration for such accepted Notes on the Maximum Tender Settlement Date, which the Company expects to be the second business day after the applicable Acceptance Date, on which the Company deposits with DTC the Late Maximum Tender Offer Consideration for such Maximum Tender Offer Notes, together with an amount equal to Accrued Interest thereon.

Interest will cease to accrue on the applicable Settlement Date for all Notes accepted in the Offers. For the avoidance of doubt, interest will cease to accrue on the Any and All Settlement Date for all Any and All Notes accepted

in the Any and All Tender Offer, including Any and All Notes that are delivered pursuant to the Guaranteed Delivery Procedures.

Notes may be tendered and accepted for payment only in principal amounts equal to the Minimum Denomination, and may thereafter be submitted in integral multiples of \$1,000 in excess of the Minimum Denomination. No alternative, conditional or contingent tenders will be accepted. Holders of Notes who tender less than all of their Notes of a series must continue to hold Notes of such series in the Minimum Denomination.

Conditions to the Offers

Notwithstanding any other provision of the Offers and in addition to (and not in limitation of) the Company's rights to terminate, extend and/or amend any or all of the Offers with respect to the Notes, in its sole and absolute discretion, the Company shall not be required to accept for payment, purchase or pay for, and may delay the acceptance for payment of, any Notes validly tendered and not validly withdrawn, in each event subject to Rule 14e-l(c) under the Exchange Act, and may terminate any or all of the Offers, if any of the following has occurred:

- the New Financing Condition, subject to waiver, has not been satisfied;
- there shall have been instituted, threatened or be pending any action, proceeding or investigation (whether formal or informal) (or there shall have been any material adverse development to any action or proceeding currently instituted, threatened or pending) before or by any court, governmental, regulatory or administrative agency or instrumentality, or by any other person, in connection with the Offers that, in the sole and absolute judgment of the Company, either (a) is, or is reasonably likely to be, materially adverse to the business, operations, properties, condition (financial or otherwise), assets, liabilities or prospects of the Company and its subsidiaries, (b) would or might prohibit, prevent, restrict or delay consummation of the Offers, or (c) would materially impair the contemplated benefits of the Offers to the Company or be material to Holders in deciding whether to accept the Offers;
- an order, statute, rule, regulation, executive order, stay, decree, judgment or injunction shall have been
 proposed, enacted, entered, issued, promulgated, enforced or deemed applicable by any court or
 governmental, regulatory or administrative agency or instrumentality that, in the sole and absolute
 judgment of the Company, either (a) would or might prohibit, prevent, restrict or delay consummation of
 the Offers or (b) is, or is reasonably likely to be, materially adverse to the business, operations, properties,
 condition (financial or otherwise), assets, liabilities or prospects of the Company and its subsidiaries;
- there shall have occurred or be likely to occur any event affecting the business or financial affairs of the Company and its subsidiaries that, in the sole and absolute judgment of the Company, would or might result in any of the consequences referred to in the second bullet above;
- the Trustee shall have objected in any respect to or taken action that could, in the sole and absolute judgment of the Company, adversely affect the consummation of the Offers or shall have taken any action that challenges the validity or effectiveness of the procedures used by the Company in the making of the Offers or the acceptance of, or payment for, the Notes; or
- there has occurred (a) any general suspension of, or limitation on prices for, trading in securities in the United States securities or financial markets, (b) any significant adverse change in the price of the Notes in the United States or other major securities or financial markets, (c) a material impairment in the trading market for debt securities, (d) a declaration of a banking moratorium or any suspension of payments in respect to banks in the United States or other major financial markets, (e) any limitation (whether or not mandatory) by any government or governmental, administrative or regulatory authority or agency, domestic or foreign, or other event that, in the reasonable judgment of the Company, might affect the extension of credit by banks or other lending institutions, (f) a commencement of a war, armed hostilities, terrorist acts

or other national or international calamity directly or indirectly involving the United States, (g) in the case of any of the foregoing existing on the date hereof, a material acceleration or worsening thereof or (h) any event that has resulted, or may in the sole and absolute judgment of the Company result, in a material adverse change in the business, operations, properties, condition (financial or otherwise), assets, liabilities or prospects of the Company.

The foregoing conditions are for the sole benefit of the Company and may be asserted by the Company regardless of the circumstances giving rise to any such condition (including any action or inaction by the Company) and may be waived by the Company with respect to any series of Notes, in whole or in part, at any time and from time to time, in the sole and absolute discretion of the Company. All conditions to the Offers will, if any Notes are to be accepted for purchase after the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, be either satisfied or waived by the Company concurrently with or before such time. If any of the conditions are not satisfied at the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as applicable, including the New Financing Condition, the Company may, in its sole and absolute discretion and without giving any notice, terminate any of the Offers, or extend any of the Offers, and continue to accept tenders. The failure by the Company at any time to exercise any of the foregoing rights will not be deemed a waiver of any other right and each right will be deemed an ongoing right that may be asserted at any time and from time to time.

New Financing Condition

The Company is today, June 25, 2024, announcing its intention to issue new U.S. dollar-denominated notes, subject to market conditions (the "New Notes"). Whether the Company will accept for purchase any Notes validly tendered in the Offers and complete the Offers is subject, without limitation, to the successful completion (in the sole and absolute discretion of the Company) of the issue of the New Notes (the "New Financing Condition").

Even if the New Financing Condition is satisfied, or waived, the Company is under no obligation to accept for purchase any Notes validly tendered pursuant to the Offers. The acceptance for purchase by the Company of Notes validly tendered pursuant to the Offers are at the sole and absolute discretion of the Company, and tenders may be rejected by the Company for any reason.

The New Notes will be issued pursuant to a registration statement (File No. 333-273441) filed on Form F-3ASR with the United States Securities and Exchange Commission. Any investment decision to purchase any New Notes should be made solely on the basis of the information contained in the prospectus dated July 26, 2023, as supplemented by the prospectus supplement to be dated June 25, 2024 (together, the "Company Prospectus"), and no reliance is to be placed on any representations other than those contained in the Company Prospectus.

Nothing in this Offer to Purchase constitutes an offer to sell or the solicitation of an offer to buy the New Notes in the United States or any other jurisdiction.

Acceptance for Payment and Payment for Notes

On the terms of the Offers and upon satisfaction or waiver of the conditions of the Offers specified herein under "Description of the Offers—Conditions to the Offers," the Company will (a) accept for purchase Notes validly tendered (or defectively tendered, if in its sole and absolute discretion the Company waives such defect) and not validly withdrawn, (b) promptly pay to DTC, on the applicable Settlement Date, the applicable consideration, as the case may be, plus an amount equal to Accrued Interest thereon, for Notes that are validly tendered and not validly withdrawn in the Offers and accepted for purchase and (c) in respect of Any and All Notes delivered pursuant to the Guaranteed Delivery Procedures, pay to Holders on the Guaranteed Delivery Settlement Date, the Any and All Purchase Price Consideration, plus an amount equal to Accrued Interest thereon.

The Company reserves the right, subject to applicable laws, to (a) accept for purchase and pay for all of the Notes validly tendered and (if applicable) not validly withdrawn at or prior to the Any and All Expiration Time, Early Tender

Time and/or Maximum Tender Expiration Time, as the case may be with respect to the Offers and to keep the Offers open or extend the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be to a later date and time and (b) waive all conditions to the Offers for Notes tendered at or prior to the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be. Notes will be accepted for purchase in principal amounts equal to the Minimum Denomination, and may thereafter be submitted in integral multiples of \$1,000 in excess of the Minimum Denomination. All Notes accepted in the Offers will be canceled and retired by the Company.

For purposes of the Offers, validly tendered Notes that have not been validly withdrawn will be deemed to have been accepted for purchase, if, as and when the Company gives oral or written notice thereof to the Information and Tender Agent.

Payment for Notes accepted for purchase shall be made on the applicable Settlement Date by the deposit of the applicable consideration for such Notes, plus an amount equal to Accrued Interest thereon, in immediately available funds with DTC. Under no circumstances will additional interest on the consideration be paid by the Company after the applicable Settlement Date by reason of any delay on the part of the Guaranteed Delivery Procedures, the Information and Tender Agent or DTC in making payment to Holders.

The Company expressly reserves the right, in its sole and absolute discretion and subject to Rule 14e-1(c) under the Exchange Act, to delay acceptance for purchase of or payment for Notes in order to comply, in whole or in part, with any applicable law. See "Description of the Offers—Conditions to the Offers." In all cases, payment by the Information and Tender Agent or DTC to Holders or beneficial owners of the consideration for the Notes purchased pursuant to the Offers will be made only after receipt by the Information and Tender Agent of (i) a certificate representing the Notes or a timely confirmation of a book-entry transfer of such Notes into the Information and Tender Agent's account at DTC pursuant to the procedures set forth under "Description of the Offers—Procedures for Tendering Notes" (a "Book-Entry Confirmation"), as the case may be, and (ii) a properly transmitted Agent's Message (as defined below) through ATOP.

Tendering Holders will not be obligated to pay brokerage fees or commissions to the Dealer Managers, the Information and Tender Agent, the Company or the Trustee. The Company will pay or cause to be paid all transfer taxes with respect to the purchase of any Notes. If payment is to be made to, or if Notes not tendered or purchased are to be registered in the name of or delivered to, any persons other than the registered owners, the amount of any transfer taxes (whether imposed on the registered Holder or such other person) payable on account of the transfer to such other person will be deducted from the payment unless satisfactory evidence of the payment of such taxes or exemption therefrom is submitted.

The Company reserves the right to transfer or assign, in whole at any time or in part from time to time, to one or more affiliates, the right to purchase Notes validly tendered and not validly withdrawn pursuant to the Offers, but any such transfer or assignment will not relieve the Company of its obligations under the Offers or prejudice the rights of tendering Holders to receive payment of the applicable consideration, for Notes validly tendered and not validly withdrawn pursuant to the Offers and accepted for purchase by the Company.

Procedures for Tendering Notes

Procedure for Tendering Notes held through DTC

The tender of Notes that are not validly withdrawn pursuant to the Offers and in accordance with the procedures described below will constitute a valid tender of Notes.

Holders will not be eligible to receive the Any and All Purchase Price Consideration unless they validly tender their Any and All Notes (and do not validly withdraw their Any and All Notes) pursuant to the Any and All Tender Offer at or prior to the Any and All Expiration Time. Holders will not be eligible to receive the Maximum Tender Total Consideration unless they validly tender their Maximum Tender Offer Notes (and do not validly withdraw their Maximum Tender Offer Notes) pursuant to the Maximum Tender Offers at or prior to the Early Tender Time. Holders will not be eligible to receive the Late Maximum Tender Offer Consideration unless they validly tender their Maximum Tender Offer Notes pursuant to the Maximum Tenders offers at or prior to the Maximum Tender Expiration Time.

All Holders whose Notes are purchased pursuant to the Offers will also receive a cash amount equal to Accrued Interest thereon.

The method of delivery of Notes and the Guaranteed Delivery Procedures (in the case of the Any and All Tender Offer only), any required signature guarantees and all other required documents, including delivery through DTC and any acceptance of an Agent's Message transmitted through ATOP, is at the election and risk of the Holder tendering Notes and delivering the Notice of Guaranteed Delivery (in the case of the Any and All Tender Offer only) or transmitting an Agent's Message and, except as otherwise provided in the Notice of Guaranteed Delivery (in the case of the Any and All Tender Offer only), delivery will be deemed made only when actually received by the Information and Tender Agent. In no event shall the Holder send any Notes to the Dealer Managers, the Information and Tender Agent, the Trustee or the Company.

Tender of Notes Held Through DTC. For a tender of Notes held of record by DTC to be valid and for a Holder to be eligible to receive payment for Notes that are tendered, the Notes must be delivered to the Information and Tender Agent pursuant to the book-entry delivery procedures described below, and an acceptance of the Offers must be transmitted to the Information and Tender Agent in accordance with DTC's ATOP procedures, at or prior to the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time or in accordance with the Guaranteed Delivery Procedures.

A beneficial owner of Notes held through Direct Participants, such as an intermediary, must instruct the intermediary to tender the beneficial owner's Note on behalf of the beneficial owner. A separate tender instruction must be completed on behalf of each beneficial owner of the Maximum Tender Offer Notes due to potential proration.

The Information and Tender Agent and DTC have confirmed that the Offers are eligible for ATOP. Accordingly, Direct Participants may electronically transmit their acceptance of the Offers by causing DTC to transfer Notes to the Information and Tender Agent in accordance with DTC's ATOP procedures for transfer. DTC will then send an Agent's Message to the Information and Tender Agent. Holders using ATOP must allow sufficient time for completion of the ATOP procedures during normal business hours of DTC at or prior to the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be. Holders should note that DTC may require that action be taken a day or more prior to the Any and All Expiration Time, Early Tender Time, as the case may be.

The term "Agent's Message" means a message transmitted by DTC, received by the Information and Tender Agent and forming part of the Book-Entry Confirmation, which states that DTC has received an express acknowledgment from the Direct Participants tendering Notes that are the subject of such Book-Entry Confirmation that such Direct Participants has received and agrees to be bound by the terms of the Offers as set forth in this Offer to Purchase and that the Company may enforce such agreement against such Direct Participant.

Book-Entry Transfer. The Information and Tender Agent will establish a new account or utilize an existing account with respect to the Notes at DTC (DTC being a "Book-Entry Transfer Facility") for purposes of the Offers promptly after the date of this Offer to Purchase (to the extent such arrangements have not been made previously by the Information and Tender Agent), and any financial institution that is a Direct Participant and whose name appears on a security position listing as the owner of the Notes may make book-entry delivery of Notes by causing DTC to transfer such Notes into the Information and Tender Agent's account in accordance with DTC's procedures for such transfer. Delivery of documents to DTC in accordance with such Book-Entry Transfer Facility's procedures does not constitute delivery to the Information and Tender Agent.

Other Matters. Notwithstanding any other provision hereof, payment for Notes accepted for purchase pursuant to the Offers will in all cases be made only after timely receipt by the Information and Tender Agent of (i) a certificate representing the Notes or a timely Book-Entry Confirmation pursuant to the procedures set forth above, as the case may be, and (ii) a properly transmitted Agent's Message through ATOP.

Tenders of Notes pursuant to any of the procedures described above, and acceptance thereof by the Company for purchase, will constitute a binding agreement between the Company and the tendering Holder of the Notes, upon the terms and subject to the conditions of the Offers, including the New Financing Condition.

By delivering an Agent's Message, and subject to and effective upon acceptance for purchase of, and payment for, the Notes tendered therewith, a tendering Holder irrevocably sells, assigns and transfers to or upon the order of the Company all right, title and interests in and to all the Notes tendered thereby, waives any and all other rights with respect to the Notes and releases and discharges the Company from any and all claims such Holder may have now, or may have in the future, arising out of, or related to, the Notes, including without limitation any claims that such Holder is entitled to receive additional principal or interest payments with respect to the Notes or to participate in any redemption of the Notes.

All questions as to the form of all documents and the validly (including time of receipt) and acceptance of all tenders of Notes will be determined by the Company, in its sole and absolute discretion, the determination of which shall be conclusive and binding. Alternative, conditional or contingent tenders of Notes will not be considered valid. The Company reserves the right to reject any or all tenders of Notes that are not in proper form or the acceptance of which would, in the Company's opinion, be unlawful. The Company also reserves the right, subject to applicable law and limitations described elsewhere in this Offer to Purchase, to waive any defects, irregularities or conditions of tender as to particular Notes, including any delay in the submission thereof or any instruction with respect thereto. A waiver of any defect or irregularity with respect to the tender of one Note shall not constitute a waiver of the same or any other defect or irregularity with respect to the tender of any other Note. The Company's interpretations of the terms and conditions of the Offers will be final and binding on all parties. Any defect or irregularity in connection with tenders of Notes must be cured within such time as the Company determines, unless waived by the Company. Tenders of Notes shall not be deemed to have occurred until all defects and irregularities have been waived by the Company or cured. None of the Company, its management or Board of Directors, the Trustee, the Information and Tender Agent, the Dealer Managers or any of their respective affiliates or any other person will be under any duty to give notice of any defects or irregularities in tenders of Notes or will incur any liability to Holders for failure to give any such notice.

Subject to, and effective upon, the acceptance of, and the payment of cash with respect to the Notes validly tendered in accordance with the terms and subject to the conditions of the Offers, including the New Financing Condition, a tendering Holder, by submitting or sending an Agent's Message to the Information and Tender Agent in connection with the tender of Notes, as applicable, will have:

- irrevocably agreed to sell, assign and transfer to or upon our order or our nominees' order, all right, title
 and interest in and to, and any and all claims in respect of or arising or having arisen as a result of the
 tendering Holder's status as a Holder of, all Notes tendered, such that thereafter it shall have no
 contractual or other rights or claims in law or equity against the Company or any fiduciary, trustee,
 fiscal agent or other person connected with the Notes arising under, from or in connection with such
 Notes;
- waived any and all rights with respect to the Notes;
- released and discharged the Company and the Trustee from any and all claims the tendering Holder may have, now or in the future, arising out of or related to the Notes tendered, including, without limitation, any claims that the tendering Holder is entitled to receive additional principal or interest

payments with respect to the Notes tendered (other than as expressly provided in this Offer to Purchase) or to participate in any repurchase, redemption or defeasance of the Notes tendered;

- irrevocably constituted and appointed the Information and Tender Agent the true and lawful agent and
 attorney-in-fact of such tendering Holder (with full knowledge that the Information and Tender Agent
 also acts as our agent) with respect to any tendered Notes, with full power of substitution and
 resubstitution (such power of attorney being deemed to be an irrevocable power coupled with an
 interest) to (a) deliver such Notes or transfer ownership of such Notes on the account books maintained
 by DTC together with all accompanying evidences of transfer and authenticity, to or upon our order,
 (b) present such Notes for transfer on the register, and (c) receive all benefits or otherwise exercise all
 rights of beneficial ownership of such Notes, all in accordance with the terms of the Offers; and
- agreed, acknowledged, represented, warranted and undertook to the Company, the Dealer Managers, the Information and Tender Agent and their respective affiliates at the time of tendering the Notes, the Any and All Expiration Time, Early Tender Time and/or Maximum Tender Expiration Time, as the case may be, and the applicable Settlement Date, that:

(a) it has received this Offer to Purchase, has reviewed, accepts and agrees to be bound by the terms and conditions of the Offers and the offer restrictions, all as described in this Offer to Purchase;

(b) it is the beneficial owner of, or a duly authorized representative of one or more beneficial owners of, the Notes tendered hereby, and it has full power and authority to tender the Notes;

(c) the Notes being tendered were owned as of the date of tender, free and clear of any liens, charges, claims, encumbrances, interests and restrictions of any kind, and the Company will acquire good, indefeasible and unencumbered title to those Notes, free and clear of all liens, charges, claims, encumbrances, interests and restrictions of any kind, when the Company accepts the same;

(d) it will not sell, pledge, hypothecate or otherwise encumber or transfer any Notes tendered hereby from the date of this Offer to Purchase, and any purported sale, pledge, hypothecation or other encumbrance or transfer will be void and of no effect;

(e) it is a person to whom it is lawful to make available this Offer to Purchase or to make the Offers in which it is tendering Notes in accordance with applicable laws (including the transfer restrictions set out in this Offer to Purchase);

(f) it has had access to such financial and other information and has been afforded the opportunity to ask such questions of representatives of the Company and receive answers thereto, as it deems necessary in connection with its decision to participate in the Offers;

(g) in evaluating the Offers and in making its decision whether to participate in the Offers by the tender of Notes, the Holder has made its own independent appraisal of the matters referred to in this Offer to Purchase and in any related communications without reliance on the Company, the Dealer Managers or the Information and Tender Agent;

(h) the tender of Notes shall constitute an undertaking to execute any further documents and give any further assurances that may be required in connection with any of the foregoing, in each case on and subject to the terms and conditions described or referred to in this Offer to Purchase;

(i) it has observed the laws of all relevant jurisdictions, obtained all requisite governmental, exchange control or other required consents, complied with all requisite formalities and paid any

issue, transfer or other taxes or requisite payments due from any of them in each respect in connection with any offer or acceptance in any jurisdiction, and that it has not taken or omitted to take any action in breach of the terms of the Offers or which will or may result in the Company or any other person acting in breach of the legal or regulatory requirements of any such jurisdiction in connection with the Offers or the tender of Notes in connection therewith;

(j) it is either (a) not a resident of and/or located in the Republic of Italy; or (b) is an authorized person or is tendering the Notes through an authorized person (such as an investment firm, bank or financial intermediary permitted to conduct such activities in Italy in accordance with the Financial Services Act, CONSOB Regulation No. 20307 of February 15, 2018, as amended, and Legislative Decree No. 385 of September 1, 1993, as amended) and in compliance with applicable laws and regulations and with any requirements imposed by CONSOB or any other Italian authority;

(k) it is either (a) not a resident of and/or located in the United Kingdom; (b) an investment professional falling within the definition contained in Article 19(5) of the Financial Promotion Order c) an existing member or creditor of the Company or other person falling within Article 43(2) of the Financial Promotion Order; or (d) a person to whom this Offer to Purchase and any other documents or materials relating to the Offers may lawfully communicated in accordance with under the Financial Promotion Order;

(l) it is either (a) not a resident of and/or located in the Republic of France; or (b) it is a qualified investor as defined in Article 2(e) of the Prospectus Regulation;

(m) it is either (a) not a resident of and/or located in Belgium or (b) a qualified investor (*"investisseur qualifié"*/*"gekwalificeerede belegger"*), within the meaning of Article 2(e) of the Prospectus Regulation acting on its own account;

(n) it is not a person or entity (i) that is, or is directly or indirectly owned or controlled by a person that is described or designated in (A) the most current "Specially Designated Nationals and Persons" list (which as of the date hereof can Blocked be found at: https://www.treasury.gov/ofac/downloads/sdnlist.pdf); or (B) the Foreign Sanctions Evaders List (which found as of the date hereof can be at. http://www.treasury.gov/ofac/downloads/fse/fselist.pdf); or (C) the most current "Consolidated list of persons, groups and entities subject to EU financial sanctions" (which as of the date hereof can be found at: http://eeas.europa.eu/cfsp/sanctions/consol-list/index_en.htm); or (ii) that is otherwise the subject of any sanctions administered or enforced by any Sanctions Authority as defined below, other than solely by virtue of their inclusion in: (A) the most current "Sectoral Sanctions Identifications" list (which as of the date hereof can be found at: https://www.treasury.gov/ofac/downloads/ssi/ssilist.pdf) (the "SSI List"); (B) Annexes 3, 4, 5 and 6 of Council Regulation No. 833/2014, as amended by Council Regulation No. 960/2014 (the "EU Annexes"); or (C) any other list maintained by a Sanctions Authority, with similar effect to the SSI List or the EU Annexes. Sanctions Authority means each of: (i) the United States government; (ii) the United Nations; (iii) the European Union (or any of its member states); (iv) the United Kingdom; (v) any other equivalent governmental or regulatory authority, institution or agency which administers economic, financial or trade sanctions; or (vi) the respective governmental institutions and agencies of any of the foregoing including, without limitation, the Office of Foreign Assets Control of the US Department of the Treasury, the United States Department of State, the United States Department of Commerce and His Majesty's Treasury;

(o) the Company, the Dealer Managers and the Information and Tender Agent will rely on the truth and accuracy of the foregoing acknowledgements, agreements, representations, warranties and undertakings and it shall indemnify the Company, the Dealer Managers and the Information and Tender Agent against all and any losses, costs, claims, liabilities, expenses, charges, actions

or demands which any of them may incur or which may be made against any of them as a result of any breach of any of the terms of, or any of the agreements, representations, warranties and/or undertakings given by it in connection with the Offers;

(p) it is not acting on behalf of any person who could not truthfully make the foregoing representations, warranties and undertakings or those set forth in the Agent's Message.

(q) all authority conferred or agreed to be conferred pursuant to its acknowledgements, agreements, representations, warranties and undertakings, and all of its obligations shall be binding upon its successors, assigns, heirs, executors, trustees in bankruptcy and legal representatives, and shall not be affected by, and shall survive, its death or incapacity;

(r) save in respect of the Company only as set out under "Tax Considerations" no information has been provided to it by the Company, any Dealer Manager or the Information and Tender Agent, or any of their respective directors, employees or affiliates, with regard to the tax consequences for Holders arising from the purchase of Notes by the company pursuant to the Offers and it acknowledges that it is solely liable for any taxes and similar or related payments imposed on it under the laws of any applicable jurisdiction as a result of its participation in the Offers and agrees that it will not and does not have any right of recourse (whether by way of reimbursement, indemnity or otherwise) against the Company, any Dealer Manager or the Information and Tender Agent, or any of their respective directors, employees or affiliates, or any other person in respect of such taxes and payments;

(s) it understands that acceptance by the Company for purchase of Notes validly tendered by it pursuant to the Offers will constitute a binding agreement between it and the Company in accordance with, and subject to, the terms and conditions of the Offers;

(t) the information given by or on behalf of such tendering Holder is in all respects true, accurate and not misleading and will in all respects be true, accurate and not misleading at the time of the purchase of the Notes on the applicable Settlement Date or the Guaranteed Delivery Settlement Date; and

(u) it acknowledges that the Company, the Dealer Managers, the Information and Tender Agent and others will rely upon the truth and accuracy of the foregoing acknowledgements, agreements, representations and warranties and agrees that if any of the foregoing are, at any time prior to the consummation of the Offers, no longer accurate, it shall promptly notify the Company and the Dealer Managers. If it is tendering the Notes as a fiduciary or agent for one or more investor accounts, it represents that it has sole investment discretion with respect to each such account and it has full power to make the foregoing acknowledgements, representations and agreements on behalf of such account.

The representation, warranty and undertaking set out at paragraph (n) above shall, other than when such representation, warranty and undertaking is made by a Holder (and, if applicable, the Direct Participant submitting the relevant tender instruction on such Holder's behalf) at the time of submission of the relevant tender instruction, not apply if and to the extent that it is or would be a breach of any provision of Council Regulation (EC) No 2271/1996 (the "EU Blocking Regulation") and/or any law or regulation implementing the Blocking Regulation in any Member State of the European Union or any provision of the EU Blocking Regulation as it forms part of domestic law of the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 (the "UK Blocking Regulation").

By tendering Notes pursuant to the Offers, a Holder will have agreed that the delivery and surrender of the Notes is not effective, and the risk of loss of the Notes does not pass to the Information and Tender Agent, until receipt by the Information and Tender Agent of a properly transmitted Agent's Message. All questions as to the form of all documents and the validity (including time of receipt) and acceptance of tenders and

withdrawals of Notes will be determined by the Company, in its sole and absolute discretion, which determination shall be final and binding.

Notwithstanding any other provision of this Offer to Purchase, payment of the Any and All Purchase Price Consideration, and Accrued Interest with respect to the Notes tendered for purchase and accepted by the Company pursuant to the Offers will occur only after timely receipt by the Information and Tender Agent of a Book-Entry Confirmation with respect to such Notes, together with an Agent's Message and any other required documents and any other required documentation. The tender of Notes pursuant to the Offers by the procedures set forth above will constitute an agreement between the tendering Holder and the Company in accordance with the terms and subject to the conditions of the Offers. The method of delivery of Notes, the Agent's Message and all other required documents is at the election and risk of the tendering Holder. In all cases, sufficient time should be allowed to ensure timely delivery.

Any and All Guaranteed Delivery Procedures

If a Holder desires to tender Any and All Notes pursuant to the Any and All Tender Offer and the Holder's Any and All Notes are not immediately available or the Holder cannot deliver the Any and All Notes to the Information and Tender Agent at or prior to the Any and All Expiration Time, or if such Holder cannot comply with the procedures for the submission of a valid Agent's Message at or prior to the Any and All Expiration Time, or if time will not permit all required documents to reach the Information and Tender Agent before the Any and All Expiration Time, then such Holder may tender its Any and All Notes by arranging for the Direct Participant through which it holds its Any and All Notes to comply with the following procedures (the "Guaranteed Delivery Procedures"):

- the Holder makes the tender by or through an eligible guarantor institution;
- at or prior to the Any and All Expiration Time, Information and Tender Agent must receive from the relevant Direct Participant a properly completed and duly executed Notice of Guaranteed Delivery by e-mail that (1) sets forth the name and address of the Direct Participant tendering Any and All Notes on behalf of the relevant Holder and the aggregate principal amount of Any and All Notes being tendered, subject to the requirement that Holders who tender less than all of their Any and All Notes must continue to hold at least the Minimum Denomination (2) represents that the relevant Holder owns such Notes and that the tender is being made thereby, and (3) guarantees that the Direct Participant will procure that a valid Agent's Message is submitted to the Information and Tender Agent by no later than the Guaranteed Delivery Date and otherwise pursuant to the relevant procedures set out herein;
- at or prior to the Guaranteed Delivery Date, the Information and Tender Agent must receive from the relevant Direct Participant, via DTC, a valid Agent's Message submitted pursuant to the relevant procedures set out herein and resulting in the blocking of the relevant Any and All Notes in the Holder's account with DTC so that no transfers may be effected in relation to such Any and All Notes; and
- the Information and Tender Agent receives a certificate representing the Any and All Notes or a timely Book-Entry Confirmation by the Guaranteed Delivery Date.

Guaranteed deliveries will be required to be provided by no later than 5:00 p.m., New York City time, on July 5, 2024 (the "Guaranteed Delivery Date"), which is the second business day after the Any and All Expiration Time. The Guaranteed Delivery Settlement Date will take place on July 8, 2024. If the Holder is executing the tender through ATOP, the Direct Participant need not complete and physically deliver the Notice of Guaranteed Delivery, but each Holder will be bound by the terms of the Any and All Tender Offer. There are no guaranteed delivery provisions provided for by the Company in order to tender the Maximum Tender Offer Notes. For more information about tendering the Maximum Tender Offer Notes."

FOR THE AVOIDANCE OF DOUBT, THE DELIVERY OF ANY AND ALL NOTES TENDERED BY GUARANTEED DELIVERY PROCEDURES WILL BE MADE NO LATER THAN 5:00 P.M., NEW YORK CITY TIME, ON THE SECOND BUSINESS DAY AFTER THE ANY AND ALL EXPIRATION TIME; PROVIDED, THAT INTEREST WILL CEASE TO ACCRUE ON THE ANY AND ALL SETTLEMENT DATE FOR ALL ANY AND ALL NOTES ACCEPTED IN THE ANY AND ALL TENDER OFFER, INCLUDING THOSE TENDERED BY THE GUARANTEED DELIVERY PROCEDURES SET FORTH ABOVE AND UNDER NO CIRCUMSTANCES WILL ADDITIONAL INTEREST ON THE ANY AND ALL PURCHASE PRICE CONSIDERATION BE PAYABLE BY THE COMPANY AFTER THE ANY AND ALL SETTLEMENT DATE BY REASON OF ANY DELAY ON THE PART OF THE GUARANTEED DELIVERY PROCEDURES.

ANY CERTIFICATES REPRESENTING THE ANY AND ALL NOTES TENDERED AND THE NOTICE OF GUARANTEED DELIVERY SHOULD BE SENT ONLY TO THE INFORMATION AND TENDER AGENT, AND NOT TO THE COMPANY, THE DEALER MANAGERS, THE TRUSTEE OR TO ANY BOOK-ENTRY TRANSFER FACILITY.

THE METHOD OF DELIVERY OF ANY AND ALL NOTES, THE NOTICE OF GUARANTEED DELIVERY AND ALL OTHER REQUIRED DOCUMENTS TO THE INFORMATION AND TENDER AGENT IS AT THE ELECTION AND RISK OF THE HOLDER TENDERING ANY AND ALL NOTES. DELIVERY OF SUCH DOCUMENTS WILL BE DEEMED MADE ONLY WHEN ACTUALLY RECEIVED BY THE INFORMATION AND TENDER AGENT. NO ALTERNATIVE, CONDITIONAL OR CONTINGENT TENDERS OF ANY AND ALL NOTES WILL BE ACCEPTED.

Compliance with "Short Tendering" Rule

It is a violation of Rule 14e-4 under the Exchange Act ("Rule 14e-4") for a person, directly or indirectly, to tender Notes in the Offers for their own account unless the person so tendering (a) has a net long position equal to or greater than the aggregate principal amount of the Notes being tendered and (b) will cause such Notes to be delivered in accordance with the terms of the Offers. Rule 14e-4 provides a similar restriction applicable to the tender or guarantee of a tender on behalf of another person.

A tender of Notes in the Offers under any of the procedures described above will constitute a binding agreement between the tendering Holder and the Company with respect to the Offers upon the terms and subject to the conditions of the Offers, including the tendering Holder's acceptance of the terms and conditions of the Offers, as well as the tendering Holder's representation and warranty that (a) such Holder has a net long position in the Notes being tendered pursuant to the Offers within the meaning of Rule 14e-4 under the Exchange Act, and (b) the tender of such Notes complies with Rule 14e-4.

Withdrawal of Tenders

Tendered Securities may be withdrawn at any time at or prior to the relevant Withdrawal Deadline. After the relevant Withdrawal Deadline, tendered Notes may not be withdrawn unless the Company amends the applicable Offer in a manner that is materially adverse to the tendering Holders, in which case withdrawal rights may be extended as the Company determines, to the extent required by law (as determined by the Company), appropriate to allow tendering Holders a reasonable opportunity to respond to such amendment. Additionally, the Company, in its sole discretion, may extend a Withdrawal Deadline for any purpose.

Notes withdrawn prior to the applicable Withdrawal Deadline may be tendered again prior to the Any and All Expiration Time, Early Tender Time or the Maximum Tender Expiration Time, as applicable, in accordance with the procedures set forth in this Offer to Purchase.

In addition, all tendered Notes may be withdrawn at any time after the 60th business day after the commencement of an Offer if for any reason such Offer has not been consummated within 60 business days after commencement. In

the event of a termination of any of the Offers, such Notes will be credited to the account maintained at DTC from which such Notes were delivered or certificates for such Notes will be returned to such tendering Holders, as applicable.

For a withdrawal of Notes tendered to be effective, a properly transmitted "Request Message" through ATOP or a notice of withdrawal must be delivered at or prior to the relevant Withdrawal Deadline.

If Notes have been delivered under the procedures for book-entry transfer, any notice of withdrawal must specify the name and number of the account of the appropriate Book-Entry Transfer Facility to be credited with the withdrawn Notes and must otherwise comply with that Book-Entry Transfer Facility's procedures. Any Notes validly withdrawn will be deemed to be not validly tendered for purposes of the Offers.

Any permitted withdrawal of Notes may not be rescinded, and any Notes validly withdrawn will thereafter be deemed not validly tendered for purposes of the Offers; provided, however, that validly withdrawn Notes may be retendered by again following one of the appropriate procedures described herein at any time at or prior to the applicable Early Tender Time and/or applicable Expiration Time.

If the Company extends any of the Offers or is delayed in its acceptance for purchase of Notes or is unable to purchase Notes pursuant to any of the Offers for any reason, then, without prejudice to the Company's rights hereunder, tendered Notes may be retained by the Information and Tender Agent on behalf of the Company and may not be withdrawn (subject to Rule 14e-l(c) under the Exchange Act, which requires that a company pay the consideration offered or return the securities deposited by or on behalf of the investor promptly after the termination or withdrawal of a tender offer), except as otherwise provided herein. All questions as to the validity, form and eligibility (including time of receipt) of notices of withdrawal of Notes will be determined by the Company, in its sole and absolute discretion (whose determination shall be final and binding). None of the Company, its management or board of directors, the Trustee, the Information and Tender Agent, the Dealer Managers or any of their respective affiliates or any other person will be under any duty to give notification of any defects or irregularities in any notice of withdrawal, or incur any liability for failure to give any such notification.

Maximum Tender Offers Series Tender Caps

The Company may increase or decrease either of the Series Tenders Caps in its sole and absolute discretion, subject to applicable law. The Company is not required to extend the Maximum Tender Withdrawal Deadline, or to reinstate withdrawal rights if the Maximum Tender Withdrawal Deadline has already occurred, in connection with any such increase, decrease or elimination or in connection with any extension of the Early Tender Time. Increasing a Series Tender Cap will increase the aggregate principal amount of Maximum Tender Offer Notes of such series that may be accepted for purchase by the Company. If Holders tender more Maximum Tender Offer Notes of a series in the Maximum Tender Offer than they expect to be accepted for purchase by the Company based on the applicable Series Tender Cap and the Company subsequently increases such Series Tender Cap on or after the Maximum Tender Withdrawal Deadline, such Holders will not be able to withdraw any of their previously tendered Maximum Tender Offer Notes of such series.

The Company will not be able to definitively determine whether either of the Maximum Tender Offers are oversubscribed or what the effects of proration may be with respect to the Maximum Tender Offer Notes of either series until after the Early Tender Time and/or the Maximum Tender Expiration Time have passed. Therefore, Holders will not be able to withdraw tenders of their Maximum Tender Offer Notes at the time the Company establishes the amount of Maximum Tender Offer Notes of each series to be purchased pursuant to the Maximum Tender Offers.

Material change in terms or consideration

If the Company makes a material change in the terms of any of the Offers or the information concerning the Offers or waives a material condition of any of the Offers, the Company will disseminate additional Offer materials and extend the relevant Offer to the extent required by law.

If the Purchase Price Consideration to be paid in the Any and All Tender Offer is increased or decreased, the Any and All Tender Offer will remain open at least five business days from the date the Company first gives notice to Holders, by public announcement or otherwise prior to 10:00 a.m., New York City time, on the day of such increase or decrease. If the consideration to be paid in either of the Maximum Tender Offers is increased or decreased or the principal amount of Maximum Tender Offer Notes subject to either of the Maximum Tender Offers is increased or decreased or decreased, such Offer or Offers will remain open at least ten business days from the date the Company first gives notice to Holders, by public announcement or otherwise prior to 10:00 a.m., New York City time, on the day of such increase or decrease. In addition, the Company may, if it deems appropriate, extend any of the Offers for any other reason.

TAX CONSIDERATIONS

The comments below are of a general nature and are not intended to be exhaustive. Any Holders who are in doubt as to their own tax position should consult their professional advisers. In particular, Holders should be aware that the tax legislation of any jurisdiction where a Holder is resident or otherwise subject to taxation (as well as the jurisdictions discussed below) may have an impact on the tax consequences of an investment in the Notes including in respect of any income received from the Notes.

United Kingdom Taxation

The comments in this part are based on current United Kingdom tax law as applied in England and Wales and HM Revenue & Customs practice (which may not be binding on HM Revenue & Customs), in each case as at the latest practicable date before the date of the Offers. The comments relate only to the United Kingdom withholding tax treatment of the payment of the Any and All Purchase Price Consideration, the Maximum Tender Total Consideration, the Late Maximum Tender Offer Consideration and the Accrued Interest and do not deal with any other United Kingdom taxation implications of holding, retaining, tendering or disposing of the Notes. References in this part to "interest" shall mean amounts that are treated as interest for the purposes of United Kingdom taxation.

Payments of the Any and All Purchase Price Consideration and Maximum Tender Total Consideration or the Late Maximum Tender Offer Consideration may be made without withholding or deduction on account of United Kingdom income tax, provided that they do not comprise interest payable on the Notes. If and to the extent that any part of the Any and All Purchase Price Consideration, the Maximum Tender Total Consideration or the Late Maximum Tender Offer Consideration is treated as comprising interest (which may include payments constituting a premium on the Notes), it will be treated in the same way as the amounts paid in respect of the Accrued Interest described below.

Payments of the Accrued Interest may be made without withholding or deduction for or on account of United Kingdom income tax provided that the Notes are, and continue to be until after such payment, listed on a "recognised stock exchange" within the meaning of section 1005 of the Income Tax Act 2007.

The Nasdaq Global Market is a recognised stock exchange for these purposes. The Notes will be treated as listed on the Nasdaq Global Market if they are both admitted to trading on the Nasdaq Global Market and are officially listed in the United States of America in accordance with provisions corresponding to those generally applicable in countries in the European Economic Area.

In all other cases, Accrued Interest will generally be paid by the Company under deduction of United Kingdom income tax at the basic rate (currently 20 per cent.), subject to the availability of other reliefs under domestic law or to any direction to the contrary from HM Revenue & Customs in respect of such relief as may be available pursuant to the provisions of any applicable double taxation treaty.

Certain U.S. Federal Income Tax Considerations

The following is a summary of certain U.S. federal income tax considerations of a sale of Notes pursuant to the Offers but does not purport to be a complete analysis of all the potential tax considerations. This summary is based on the provisions of the Internal Revenue Code of 1986, as amended (the "Code"), the Treasury regulations promulgated or proposed thereunder, judicial authority, published administrative positions of the Internal Revenue Service ("IRS") and other applicable authorities, all as in effect on the date of this document, and all of which are subject to change, possibly on a retroactive basis. The Company has not sought any ruling from the IRS with respect to the statements made and the conclusions reached in the following summary, and there can be no assurance that the IRS will agree with the Company's statements and conclusions. This summary deals only with Holders who have held the Notes as "capital assets" within the meaning of Section 1221 of the Code (generally, property held for investment). This summary does not purport to deal with all aspects of U.S. federal income taxation (such as any alternative minimum tax, the Medicare tax on net investment income or the special timing rules prescribed under section 451(b) of the

Code) that might be relevant to particular Holders in light of their personal investment circumstances or status, nor does it address tax considerations applicable to investors that may be subject to special tax rules, such as certain financial institutions, tax-exempt organizations, S corporations, partnerships or investors in such entities or other pass-through entities, insurance companies, broker-dealers, dealers or traders in securities or currencies, certain former citizens or residents of the United States, controlled foreign corporations, passive foreign investment companies, non-U.S. trusts and estates that have U.S. beneficiaries, persons that purchased or sell Notes as part of a wash sale for tax purposes, or U.S. Holders (as defined below) whose functional currency is not the U.S. Dollar. This summary also does not discuss Notes held as part of a hedge, straddle, synthetic security or conversion transaction, constructive sale, or other integrated transaction. In addition, this summary does not discuss any consequences resulting under any U.S. federal tax laws other than U.S. federal income tax laws (such as U.S. federal estate and gift tax laws) that may be relevant to a Holder in light of the Holder's particular circumstances. Moreover, the effect of any applicable state, local or non-U.S. tax laws is not discussed. Prospective purchasers of New Notes who are holders of Notes who participate in the Offers should consult their own tax advisors concerning the U.S. federal income tax consequences to them of the acquisition of the New Notes offered in the New Note offering and the sale of their Notes pursuant to the Offers.

THE FOLLOWING DISCUSSION IS FOR INFORMATIONAL PURPOSES ONLY AND IS NOT A SUBSTITUTE FOR CAREFUL TAX PLANNING AND ADVICE. INVESTORS CONSIDERING THE TENDER OF NOTES PURSUANT TO THE OFFERS SHOULD CONSULT THEIR OWN TAX ADVISERS WITH RESPECT TO THE APPLICATION OF THE U.S. FEDERAL INCOME TAX LAWS TO THEIR PARTICULAR SITUATIONS AS WELL AS ANY TAX CONSEQUENCES ARISING UNDER U.S. FEDERAL ESTATE OR GIFT TAX LAWS OR THE LAWS OF ANY STATE, LOCAL OR NON-U.S. TAXING JURISDICTION.

The term "U.S. Holder" means a beneficial owner of a Note that is, for U.S. federal income tax purposes:

(1) an individual citizen or resident of the United States;

(2) a corporation created or organized under the laws of the United States or any state thereof or the District of Columbia;

(3) an estate, the income of which is subject to U.S. federal income taxation regardless of its source; or

(4) a trust, if (i) a court within the United States is able to exercise primary jurisdiction over its administration and one or more "United States persons" within the meaning of the Code has the authority to control all of its substantial decisions, or (ii) it has a valid election in effect under applicable Treasury regulations to be treated as a "United States person."

The term "Non-U.S. Holder" means a beneficial owner of a Note that is for U.S. federal income tax purposes, an individual, corporation, estate or trust and is not a U.S. Holder. As used herein, the term "Non-U.S. Holder" does not include an individual who is present in the United States for 183 days or more in the taxable year of disposition, a former citizen or former resident of the United States, or any person whose income with respect to the Notes is effectively connected with the conduct of a trade or business in the United States (and, if an applicable treaty so requires, attributable to a permanent establishment in the United States).

If an entity or arrangement treated as a partnership for U.S. federal income tax purposes holds the Notes, the tax treatment of a partner generally will depend upon the status of the partner and the activities of the partnership. Partners of a partnership considering tendering the Notes pursuant to the Offers should consult with their own tax adviser about the U.S. federal income tax consequences to them and their partners of the tender of Notes by the partnership pursuant to the Offers.

Treatment of Tendering U.S. Holders

Sale of the Notes. For U.S. federal income tax purposes, the sale of a Note pursuant to the Offers will be a taxable transaction to a U.S. Holder. Subject to the discussions under "—Accrued Interest" and "—Market Discount" below, a U.S. Holder generally will recognize U.S. source gain or loss equal to the difference between (i) the amount of cash received on the sale of the Note (not including the amount allocable to accrued and unpaid interest, which will be taxable as described under "—Accrued Interest" below) and (ii) the U.S. Holder's adjusted tax basis in the Note. Except to the extent discussed below under "—Market Discount," gain or loss recognized by a U.S. Holder on the sale of a Note pursuant to the Offers generally will be capital gain or loss and will be long-term capital gain or loss if the U.S. Holder's holding period in the Note is more than one year at the time of sale. In the case of certain non-corporate U.S. Holders (including individuals), long-term capital gains are generally subject to a reduced rate of U.S. federal income tax. The deductibility of capital losses is subject to limitation. If a portion of the Maximum Tender Offer Notes tendered by a U.S. Holder is not accepted in the Maximum Tender Offers as a result of proration, U.S. Holders that purchased Maximum Tender Offer Notes of a particular Series at different prices or times should consult their tax advisers in order to ascertain their adjusted tax basis in the Maximum Tender Offer Notes sold pursuant to the Maximum Tender Offers.

A U.S. Holder's adjusted tax basis in a Note generally will equal the cost of the Note to the U.S. Holder, decreased (but not below zero) by any amortized premium in respect of the Note which has been previously taken into account. In addition, if a U.S. Holder has elected to include market discount in income as it accrues (as described below), then the U.S. Holder's adjusted tax basis in a Note will be increased by any market discount previously included in gross income.

Market Discount. Gain recognized by a tendering U.S. Holder will be treated as ordinary income to the extent of any market discount on the Notes that has accrued during the period that the tendering U.S. Holder held the tendered Notes, unless the U.S. Holder previously made an election to include market discount in income as it accrues. A Note generally will be treated as having market discount if the stated principal amount of the Note at the time that the U.S. Holder acquired the Note exceeded the U.S. Holder's basis in that Note by an amount equal to or more than a statutorily defined de minimis amount. Market discount accrues on a ratable basis, unless the U.S. Holder has elected to accrue market discount using a constant yield method. Any gain in excess of such accrued market discount generally will be capital gain, as discussed above. U.S. Holders who acquired their Notes other than at original issuance should consult their tax advisers regarding the possible application of the market discount rules to a sale of Notes pursuant to the Offers.

Accrued Interest. Amounts attributable to accrued and unpaid interest on a Note will be taxable to a U.S. Holder as ordinary income at the time it is received or accrued, depending on such U.S. Holder's method of accounting for U.S. federal income tax purposes. Interest paid on the Notes constitutes income from sources outside the United States.

Early Tender Premium. The U.S. federal income tax treatment of the receipt of the Early Tender Premium in connection with the Maximum Tender Offers by a U.S. Holder is unclear. The Company intends to take the position that the Early Tender Premium is additional consideration for the tendered Maximum Tender Offer Notes, in which case the Early Tender Premium would be treated as part of the amount paid to the U.S. Holder in respect of such Notes as provided above under "*Sale of the Notes.*" Alternatively, the Early Tender Premium may be treated as a separate fee that would be subject to tax as ordinary income. There can be no assurance that the IRS will not successfully challenge the position that the Company intends to take. U.S. Holders are urged to consult their tax advisers regarding the U.S. federal income tax treatment of the receipt of the Early Tender Premium.

Treatment of Tendering Non-U.S. Holders

Except as described below under "Backup Withholding and Information Reporting", Non-U.S. Holders who do not hold the Notes in connection with a trade or business conducted in the United States and who are not individuals present in the United States for 183 days or more during the year that includes the Offers generally will not be subject to U.S. federal income or withholding taxes on the sale of Notes pursuant to the Offers.

Backup Withholding and Information Reporting

Payments pursuant to the Offers by a U.S. paying agent or other U.S. intermediary will be reported to the IRS and to the Holder as may be required under applicable U.S. Treasury regulations. Backup withholding may apply to these payments if the Holder fails to provide an accurate taxpayer identification number or certification of exempt status or fails to comply with applicable certification requirements. Certain Holders are not subject to backup withholding. Holders should consult their tax advisers as to their qualification for exemption from backup withholding and the procedure for obtaining an exemption. If a Non-U.S. Holder holds Notes through a non-U.S. (and non-U.S. related) broker or financial institution, U.S. information reporting and backup withholding generally will not be required.

Backup withholding is not an additional tax. The amount of any backup withholding from a payment to a tendering Holder will be allowed as a credit against such Holder's U.S. federal income tax liability and may entitle such holder to a refund provided that the required information is timely filed with the IRS. Tendering Holders should consult their tax advisers regarding the application of backup withholding and information reporting rules.

Consequences to U.S. Holders and Non-U.S. Holders that do Not Tender Their Notes

A U.S. Holder or Non-U.S. Holder that does not tender its Note will not realize gain or loss for U.S. federal income tax purposes as a result of the Offers and such U.S. Holder or Non-U.S. Holder, as applicable, will continue to have the same tax basis, holding period and accrued market discount (if any) with respect to the retained Note.

DEALER MANAGERS, INFORMATION AND TENDER AGENT

In connection with the Offers, the Company has retained Merrill Lynch International and Santander US Capital Markets LLC to act on its behalf as Dealer Managers. Further, the Company has retained Kroll Issuer Services Limited to act as Information and Tender Agent, which will receive customary fees for its services. The Company has agreed to reimburse each of the Dealer Managers and the Information and Tender Agent for its respective out-of-pocket expenses and to indemnify it against certain liabilities, including in certain cases liabilities under federal securities laws. In connection with the Offers, the Company will also pay brokerage houses and other custodians, nominees and fiduciaries the reasonable out-of-pocket expenses incurred by them in forwarding copies of the Offers and related documents to the beneficial owners of the Notes and in handling or forwarding tenders of Notes by their customers.

Any Holder that has questions concerning the terms of the Offers may contact the Dealer Managers at their respective addresses and telephone numbers set forth on the back cover of this Offer to Purchase. Questions and requests for assistance or additional copies of this Offer to Purchase or, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery may be directed to the Information and Tender Agent at its address and telephone numbers set forth on the back cover of this Offer to Purchase. Holders may also contact their intermediary for assistance concerning the Offers.

All correspondence in connection with the Offers should be sent or delivered to the Information and Tender Agent at its address or to the facsimile number set forth on the back cover of this Offer to Purchase. Any Holder or beneficial owner that has questions concerning tender procedures should contact the Information and Tender Agent at its address and telephone numbers set forth on the back cover of this Offer to Purchase.

The Dealer Managers may contact Holders regarding the Offers and may request intermediaries to forward this Offer to Purchase and related materials to beneficial owners of Notes.

The Dealer Managers and their respective affiliates may from time to time provide certain commercial banking, financial advisory and investment banking services to the Company and its affiliates for which they would receive customary fees. In the ordinary course of their businesses, the Dealer Managers and their respective affiliates may at any time hold long or short positions, and may trade for their own account or the accounts of customers, in the debt or equity securities of the Company, including any of the Notes and, to the extent that the Dealer Managers and their respective affiliates may from time to time in the future engage in future transactions with the Company and its affiliates and provide services to the Company and its affiliates in the ordinary course of their respective businesses.

None of the Dealer Managers nor the Information and Tender Agent assumes any responsibility for the accuracy or completeness of the information concerning the Company contained or incorporated by reference in this Offer to Purchase or for any failure by the Company to disclose events that may have occurred and may affect the significance or accuracy of such information.

MISCELLANEOUS

No person has been authorized to give any information or make any representations other than those contained or incorporated by reference herein or, in the case of the Any and All Tender Offer only, in the Notice of Guaranteed Delivery and other materials, and, if given or made, such information or representations must not be relied upon as having been authorized by the Company, the Trustee, the Dealer Managers, the Information and Tender Agent or any other person. The statements made in this Offer to Purchase are made as of the date on the cover page of this Offer to Purchase and the statements incorporated by reference are made as of the date of the document incorporated by reference. The delivery of this Offer to Purchase or, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery shall not, under any circumstances, create any implication that the information contained herein or incorporated by reference is correct as of a later date.

Recipients of this Offer to Purchase or, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery should not construe the contents hereof or thereof as legal, business or tax advice. Each recipient should consult its own attorney, business advisor and tax advisor as to legal, business, tax and related matters concerning the Offers.

ANNEX A-1

FORMULA TO CALCULATE THE ANY AND ALL PURCHASE PRICE CONSIDERATION OR THE MAXIMUM TENDER TOTAL CONSIDERATION (AS APPLICABLE) FOR THE NOTES

YLD	=	The applicable Offer Yield expressed as a percentage.
CPN	=	The contractual annual rate of interest payable on the applicable Notes expressed as a percentage.
Ν	=	The number of scheduled semi-annual interest payments from (but excluding) the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, to (and including) the applicable maturity date.
S	=	The number of days from and including the applicable semi-annual interest payment date immediately preceding the Any and All Settlement Date or the Early Tender Settlement Date, as applicable, to (but excluding) the Any and All Settlement Date or the Early Tender Settlement Date, as applicable. The number of days is computed using the 30/360 day-count method.
/	=	Divide. The term immediately to the left of the division symbol is divided by the term immediately to the right of the division symbol before any addition or subtraction operations are performed.
exp	=	Exponentiate. The term to the left of "exp" is raised to the power indicated by the term to the right of "exp."
$\sum_{k=1}^{N} \vdots \vdots \vdots$	=	Summate. The term in the brackets to the right of the summation symbol is separately calculated "N" times (substituting for "k" in that term each whole number between 1 and N, inclusive) and the separate calculations are then added together.
Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable	=	The price per each \$1,000 principal amount of such Notes being priced (excluding Accrued Interest). The Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable, will be rounded to the nearest cent per \$1,000 principal amount of such Notes. Holders will receive Accrued Interest in addition to the Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable.
Late Maximum Tender Offer Consideration	=	Maximum Tender Total Consideration minus the Early Tender Premium.

Formula for the Any and All Purchase Price Consideration or the Maximum Tender Total Consideration, as applicable, for the Notes =

$$\left\{\frac{\$1,000}{(1+\text{YLD}/2)\exp(\text{N}-\text{S}/180)}\right\} + \left\{\sum_{k=1}^{N} \left(\frac{\$1,000(\text{CPN}/2)}{(1+\text{YLD}/2)\exp(\text{k}-\text{S}/180)}\right)\right\} - \$1,000(\text{CPN}/2)(\text{S}/180)$$

The Offeror:

Vodafone Group Plc The Connection Newbury, Berkshire RG14 2FN, England.

Questions, requests for assistance and requests for additional copies of this Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery may be directed to the Information and Tender Agent or the Dealer Managers at their respective addresses and telephone numbers set forth below.

Copies of this Offer to Purchase and, in the case of the Any and All Tender Offer only, the Notice of Guaranteed Delivery are also available at the following website: https://deals.is.kroll.com/vodafone-usd.

The Information and Tender Agent for the Offers is:

Kroll Issuer Services Limited

Email: vodafone@is.kroll.com Attention: Owen Morris Offer Website: https://deals.is.kroll.com/vodafone-usd

> The Shard 32 London Bridge Street London SE1 9SG United Kingdom Tel: +44 20 7704 0880

The Dealer Managers for the Offers are:

Merrill Lynch International 2 King Edward Street London EC1A 1HQ United Kingdom

Attention: Liability Management Group Telephone (Europe): +44 207 996 5420 Telephone (U.S. Toll Free): +1 (888) 292-0070 Telephone (U.S.): +1 (980) 387-3907 Email: DG.LM-EMEA@bofa.com

Santander US Capital Markets LLC

437 Madison Avenue New York, New York 10022 United States of America

Attention: Liability Management Telephone (U.S. Toll Free): +1 (855) 404-3636 Telephone (U.S.): +1 (212) 350-0660 Email: AmericasLM@santander.us